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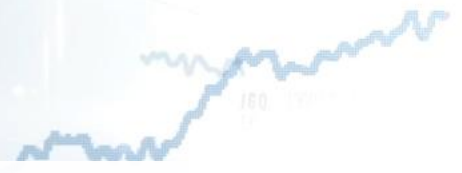
Spotlight European Hospitality 2024
The turning point for transactional activity?

Larissa Esser – Senior Advisor
FHS World 2024



TDM	729.89	915.51	185.62	▲25.43%	FLR	660.27	745.28	85.01	▲12.88%
HUM	749.73	924.29	174.56	▲23.28%	UVD	155.59	181.57	25.98	▲16.70%
DMW	833.72	1004.01	170.29	▲20.43%	QUV	440.55	540.21	99.66	▲22.62%
YZJ	903.49	1127.46	223.97	▲24.79%	HZT	285.51	344.98	59.47	▲20.83%
GLY	982.07	1219.39	237.32	▲24.17%	PCW	811.44	1029.66	218.22	▲26.89%
VDA	113.74	143.41	29.67	▲26.09%	AIK	361.77	451.39	89.62	▲24.77%
UVV	468.08	535.41	67.33	▲14.38%	ZJJ	858.36	994.57	136.21	▲15.87%
HJS	545.49	659.05	113.56	▲20.82%	RHJ	894.79	1046.68	151.89	▲16.97%
ECC	566.96	664.69	97.73	▲17.24%	VOV	425.08	509.95	84.87	▲19.97%

PPJ	912.63	1038.36	125.73	▲13.78%	ZBK	391.59	491.48	99.89	▲25.51%
UAQ	1309.55	1655.62	346.07	▲26.43%	BNY	969.21	1130.65	161.44	▲16.66%
DAQ	1295.17	1641.66	346.49	▲26.75%	SDM	735.44	913.39	177.95	▲24.20%
PNR	654.33	775.84	121.51	▲18.57%	TQQ	1323.91	1646.42	322.51	▲24.36%
ZTM	581.88	702.53	120.65	▲20.73%	OIS	543.42	667.24	123.82	▲22.79%
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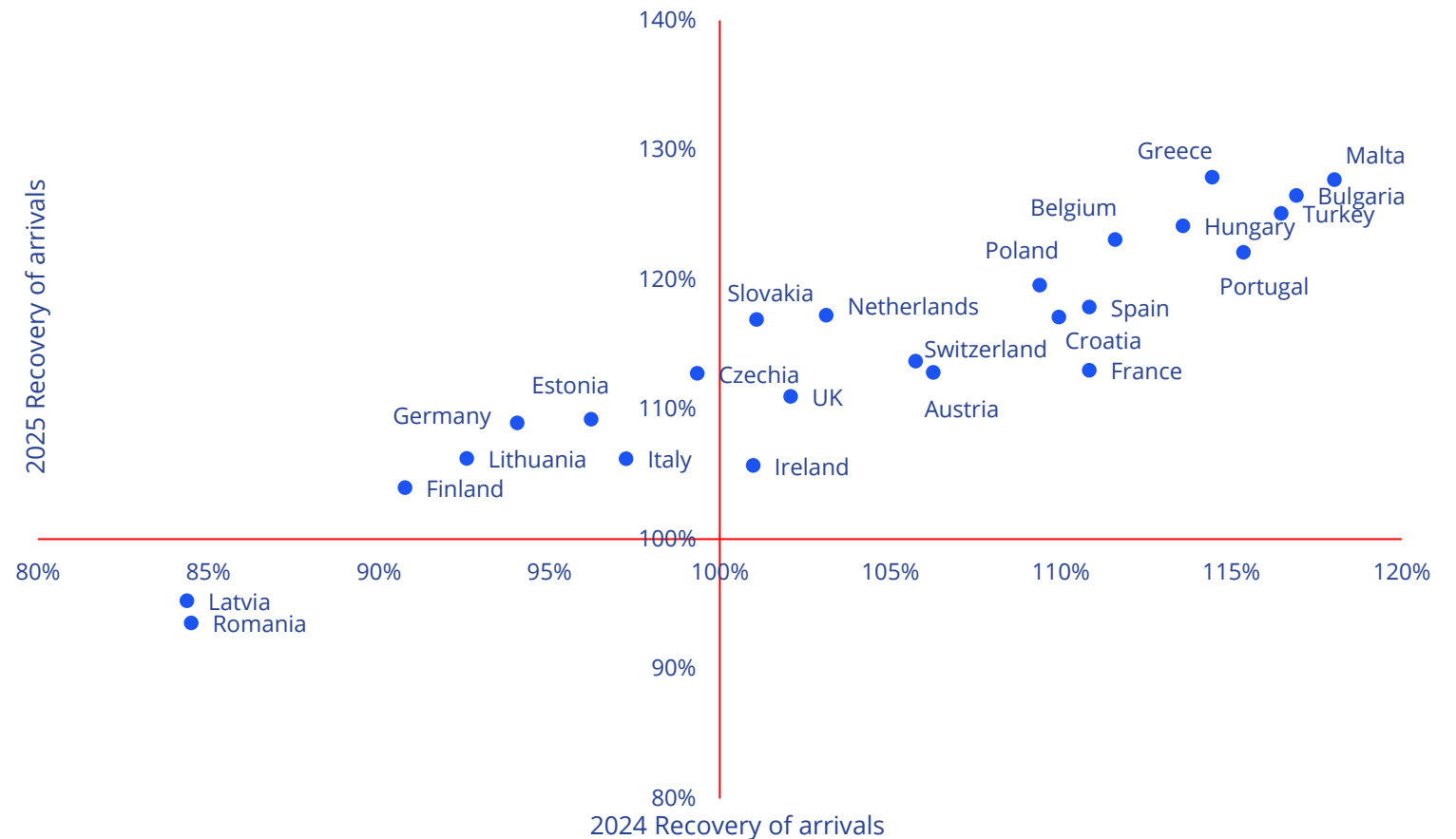
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Trading Fundamentals

Total overnight arrivals to Europe recover in 2024

- Total arrivals to Europe is forecast to expand by +9% over the course of 2024.
- This will see total overnight arrivals surpass pre-covid levels in 2024, in aggregate
- **Arrivals to expand by a further +8% in 2025.** Majority of countries to have fully recovered by 2025

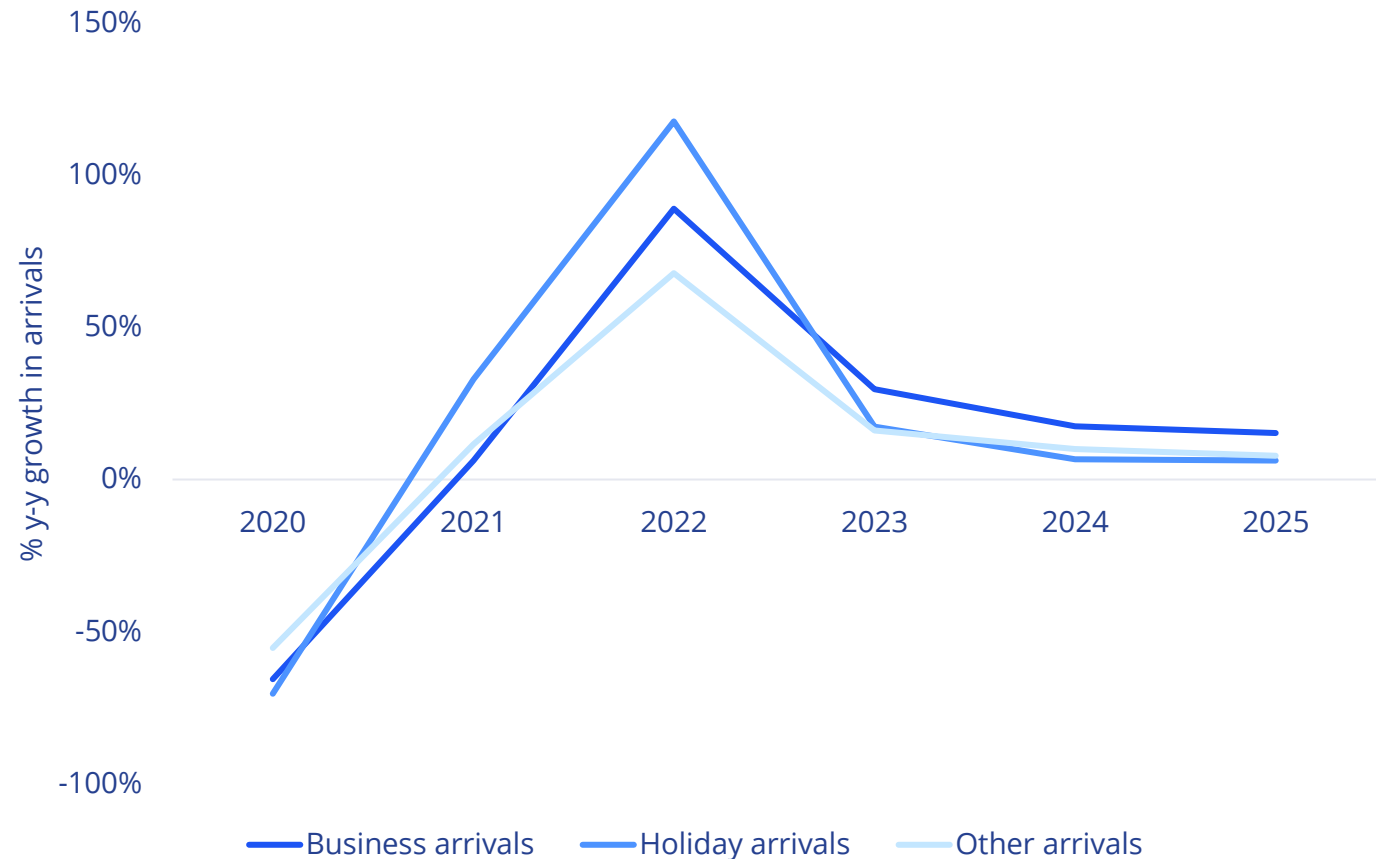
Overnight tourist arrivals: 2024 & 2025 Recovery vs 2019



Business arrivals driving growth in Europe

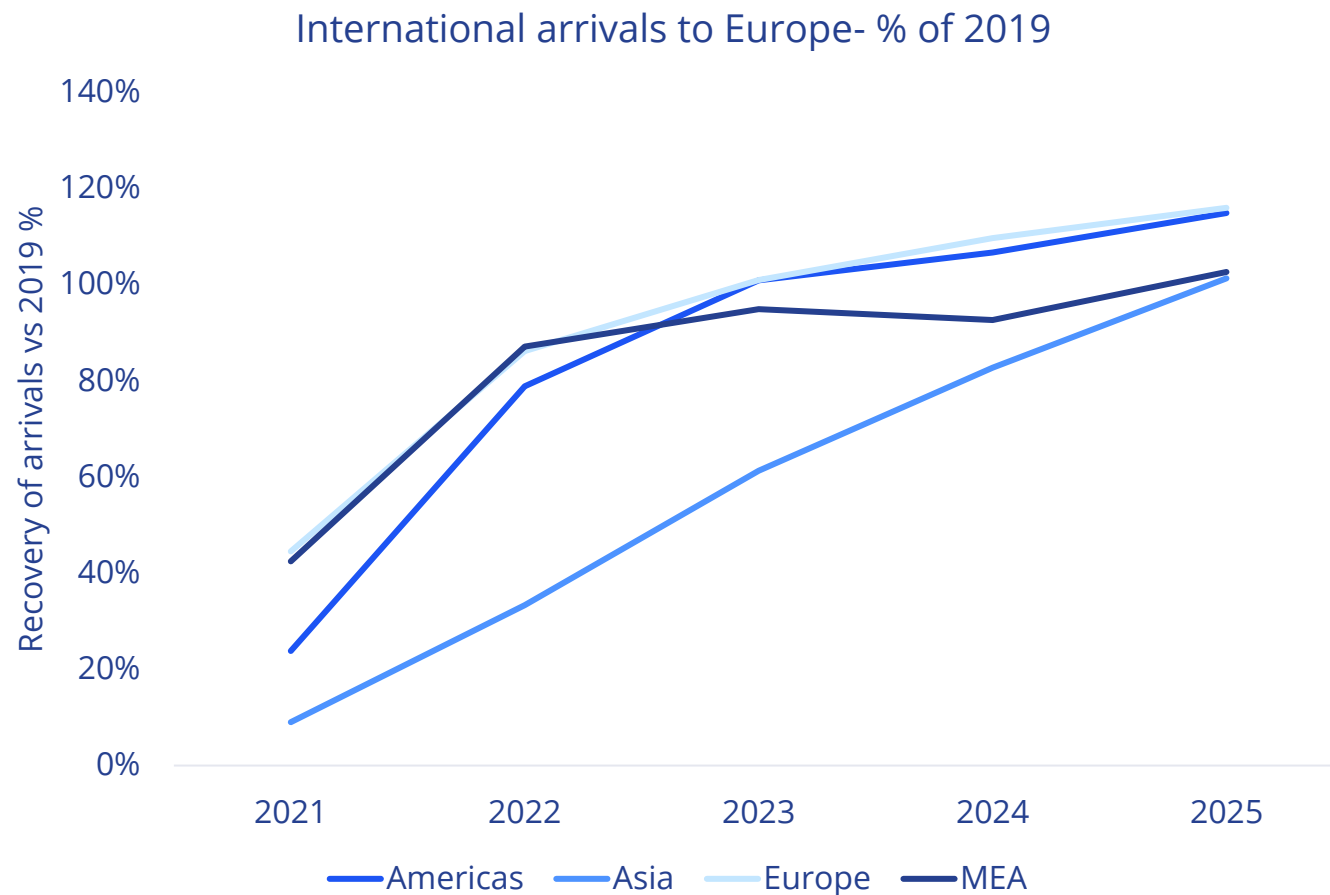
- Leisure arrivals still account for the majority of arrivals at 64% in 2024, **however the business category is driving arrivals growth in 2024.**
- The latest 2024 forecasts suggest +18% business growth in Europe (up from +15% forecast end 2023), with holiday arrivals expected to expand by +7%.
- This means both holiday and business arrivals will exceed 2019 levels in 2024 - business arrivals are a year ahead of their expected recovery.

Total arrivals to Europe by purpose



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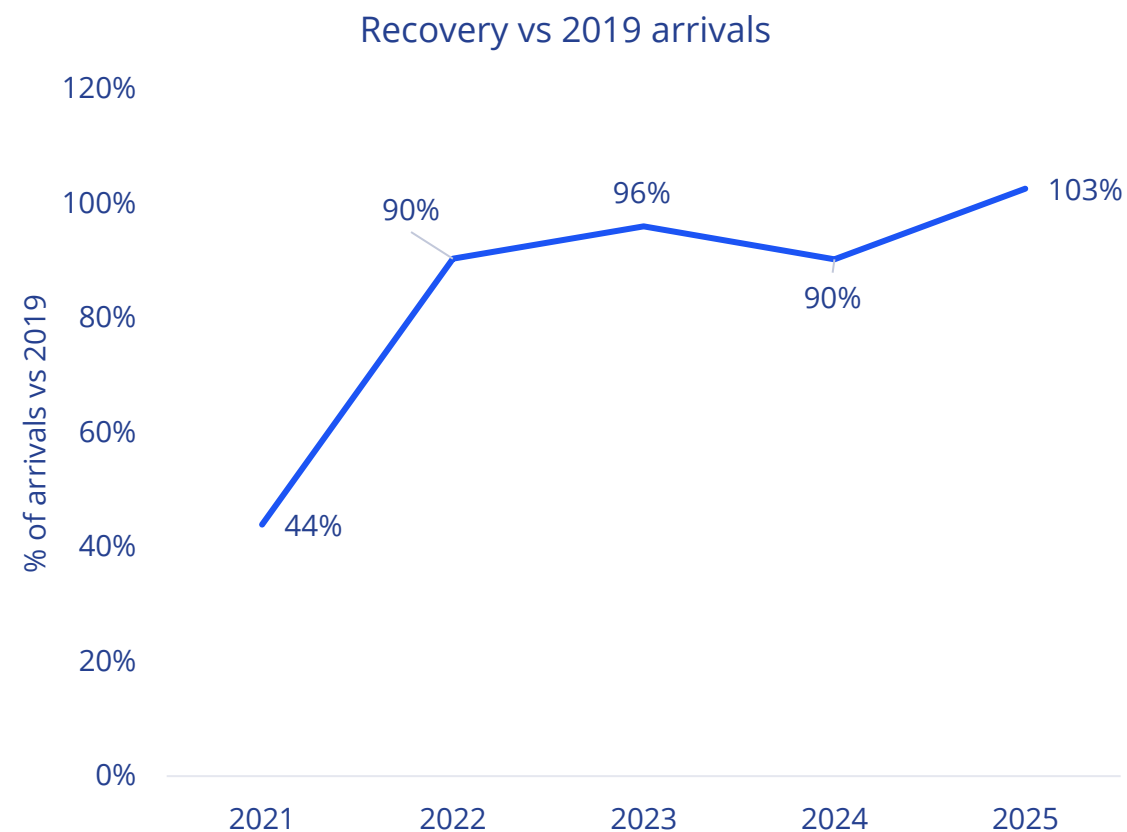
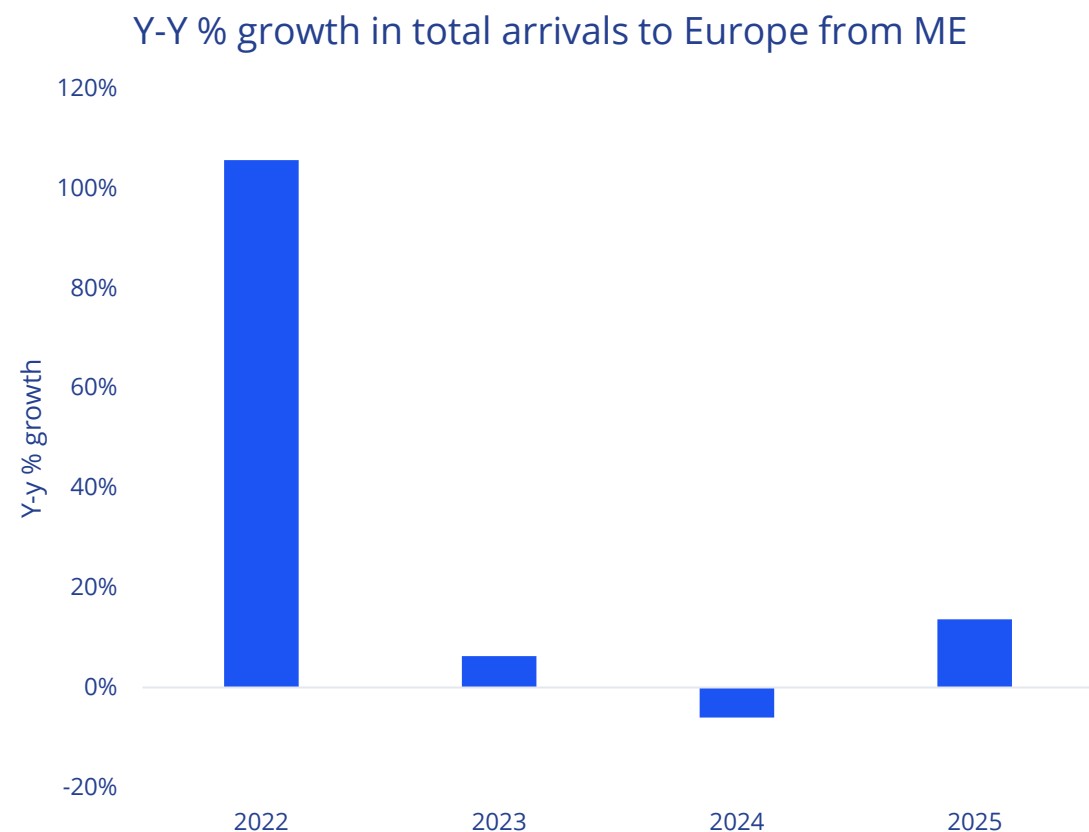
Arrivals by origin region



- All regions of origin are expected to recover arrivals to Europe by end 2025, however only the Americas and the wider Europe region will have recovered by end 2024.
- **Arrivals from APAC will grow at over 30% across 2024.**
- Arrivals from the Middle East and Africa will drop back slightly (-2.4%) in 2024, before returning to growth in 2025 (+11%)

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Middle East arrivals to Europe to recover 2025

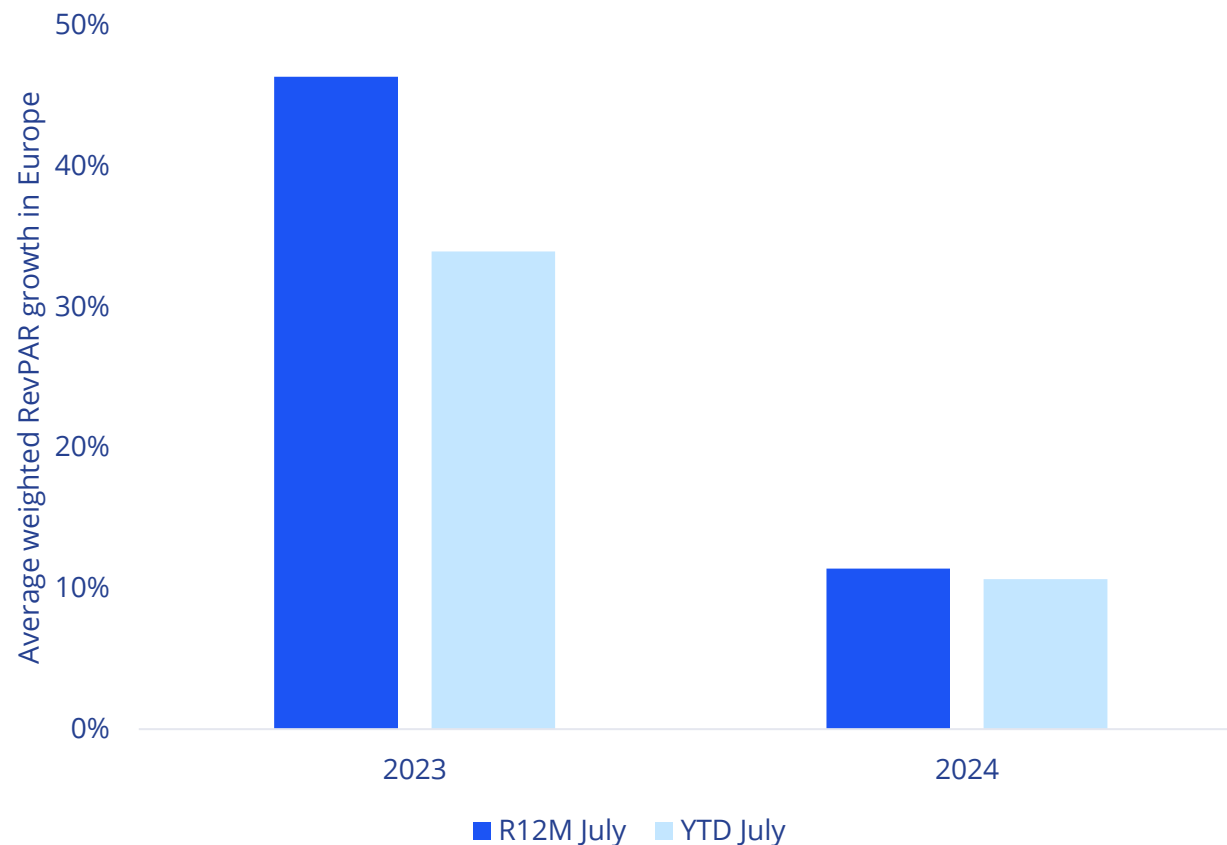


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RevPAR growth continues to normalise across Europe

- In the first 7 months of 2024, average **RevPAR grew +11%** vs same time period in 2023. Spain (+15%) and Greece (+15%) continued with strong growth and Germany saw +7% growth, supported by the Euros tournament.
- Rolling 12 months basis, average RevPAR in Europe has increased +11% to July 2024, down from +46% in prior comparable period.
- Average growth for the last 12 months was particularly strong in Spain (+13%) and Greece (+13%) again, key summer holiday markets in the region. Germany, the UK and France each saw growth between 4-5%.

Average weighted RevPAR growth in Europe



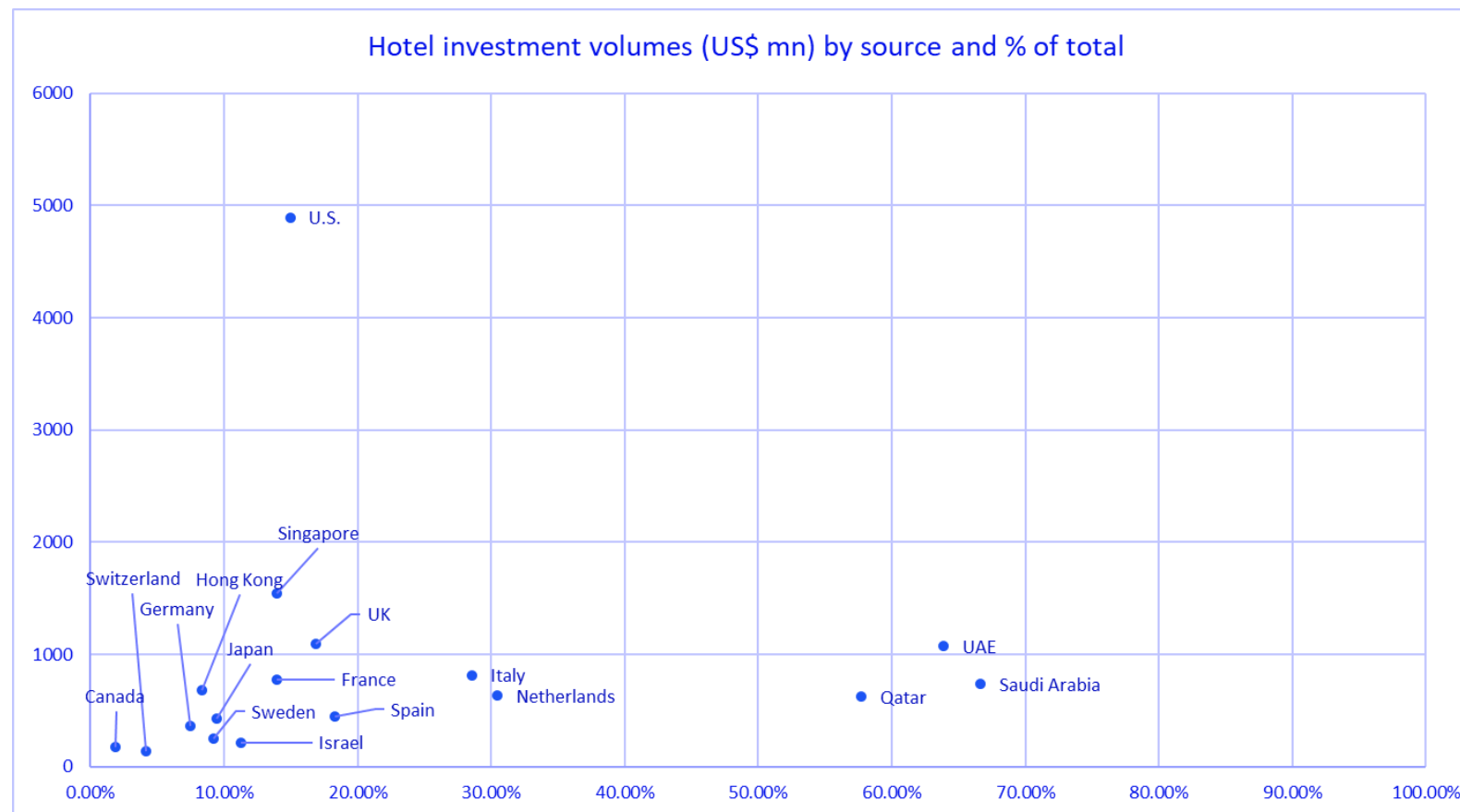
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Investment market



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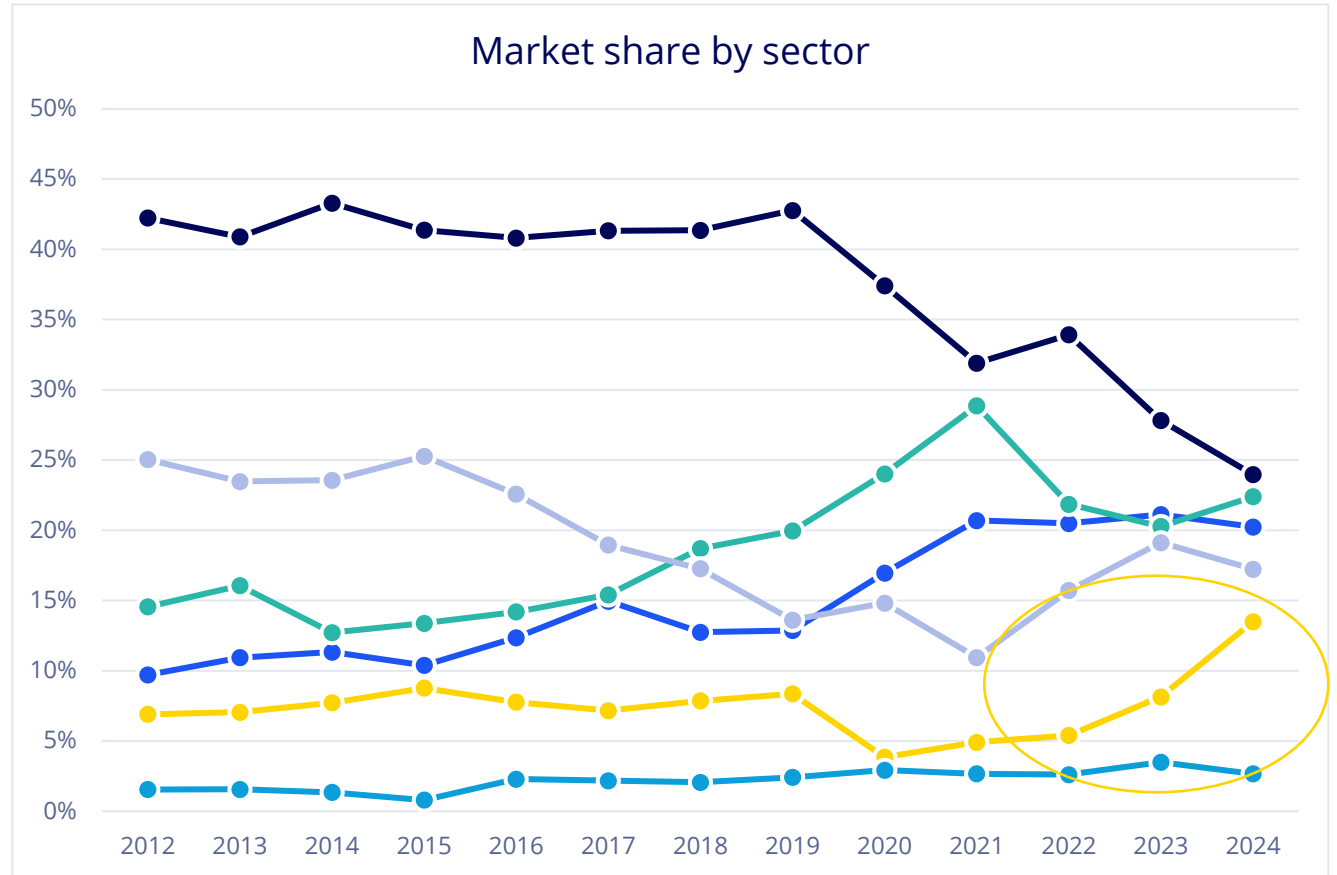
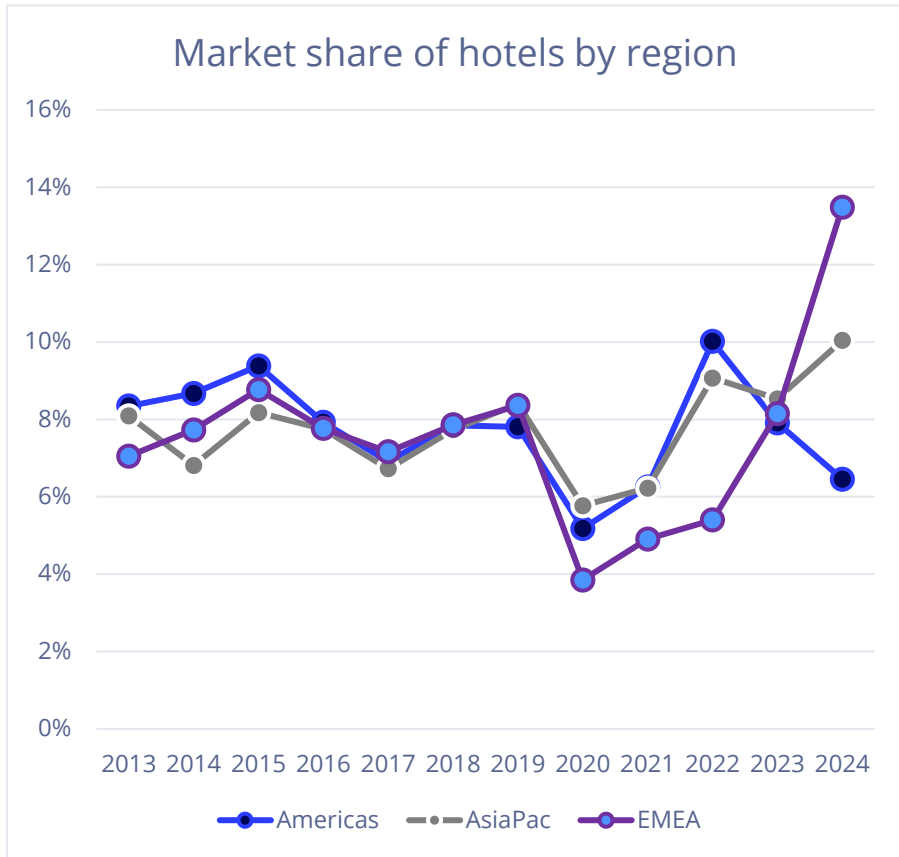
Global: Sources of capital into hotels



- In past 12 months, capital **from U.S. largest in-flow** into hotels, followed by Singapore, UAE and the UK (all >\$1 BN)
- Capital from the **Middle East strongly focussed on hotels** (between 55% - 65% of total capital inflows)

Share of hotel investment volumes: Global and EMEA

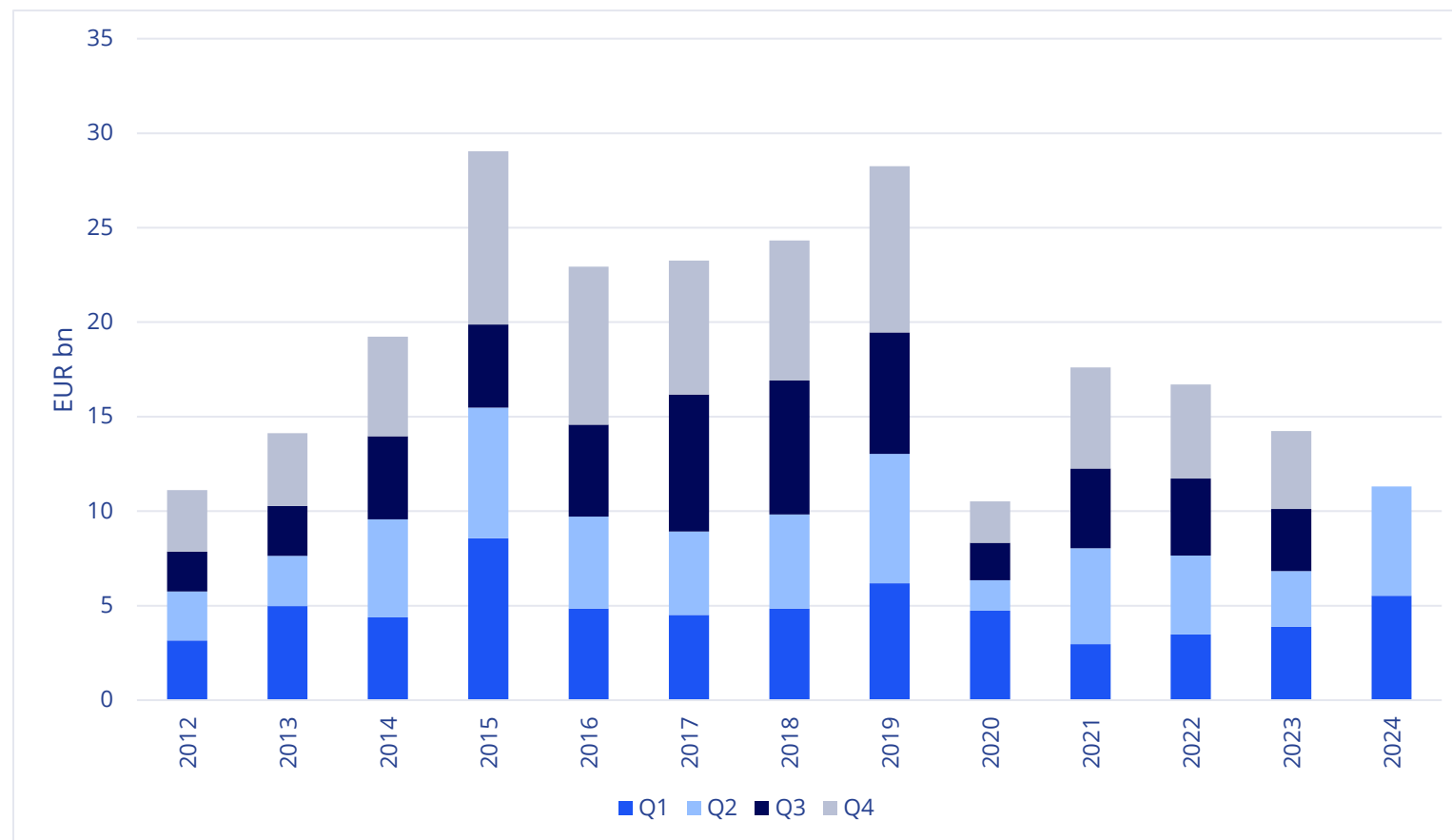
Industrial Office Retail Apartment Hotel Senior Housing & Care



Source: Colliers, MSCI Real Capital Analytics

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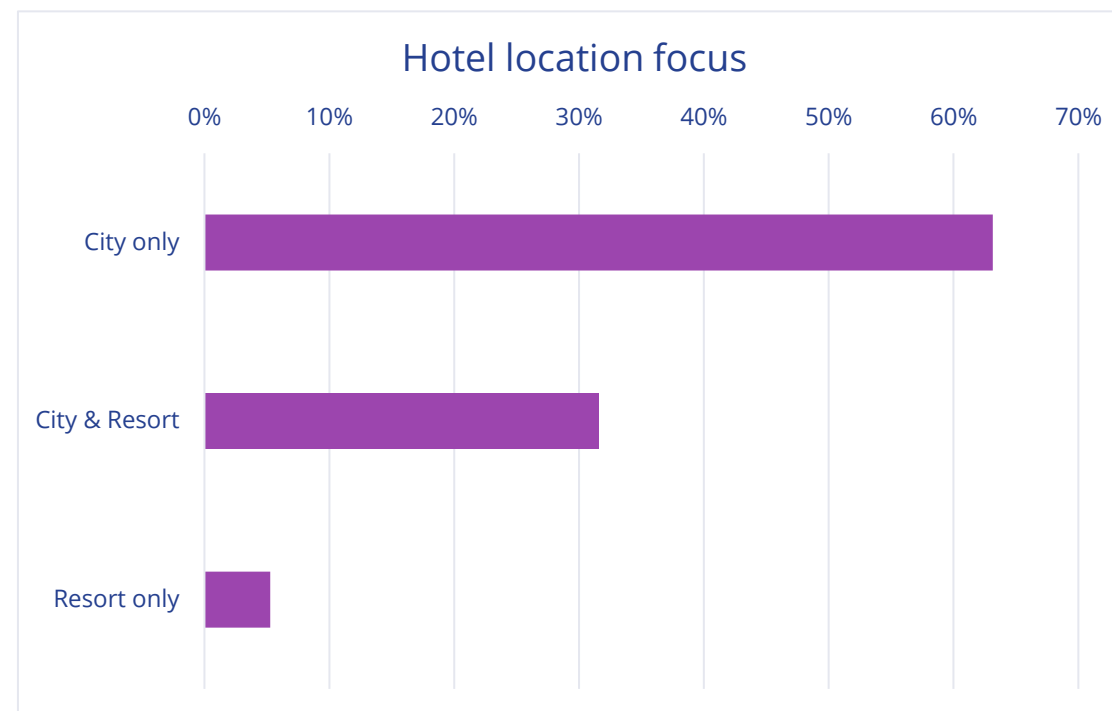
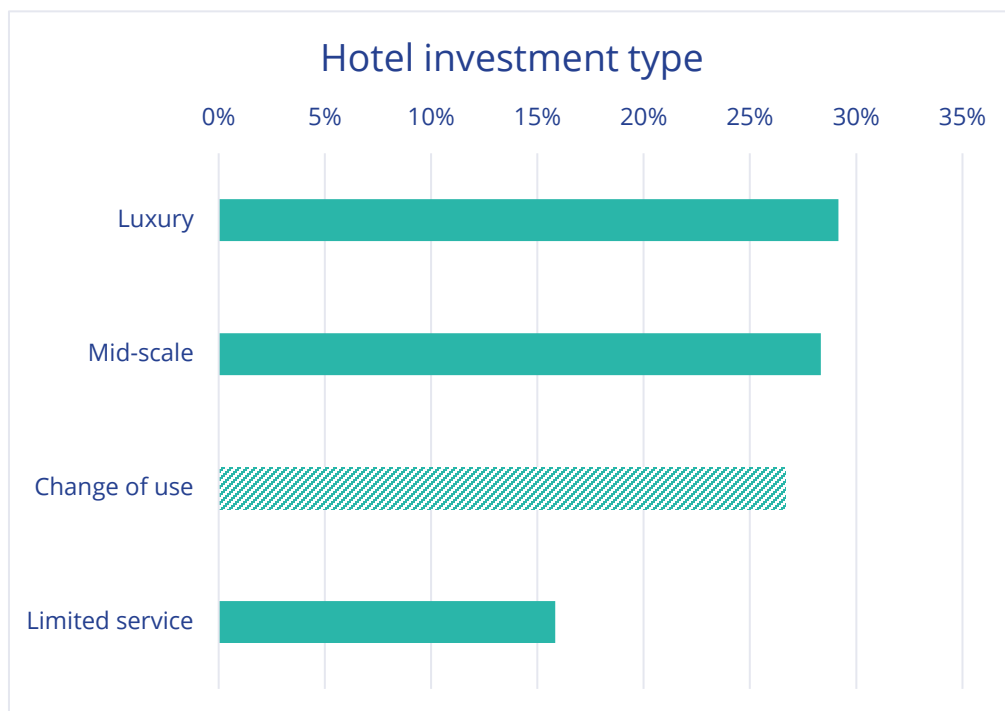
EMEA: Hotel investment volumes over time



- H1 2024 hotel investment momentum in 2024 clear to see
- **EUR 11.3 billion invested in 2024** is the 3rd largest H1 volume recorded
- H1 2024 volumes close to FY 2023: only -21% lower than FY; **66% higher than same period y/y.**
- Positive fundamentals and investor appetite point to a strong 2024 and 2025.

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Hotel types and locations favoured by investors: GIO survey 2024



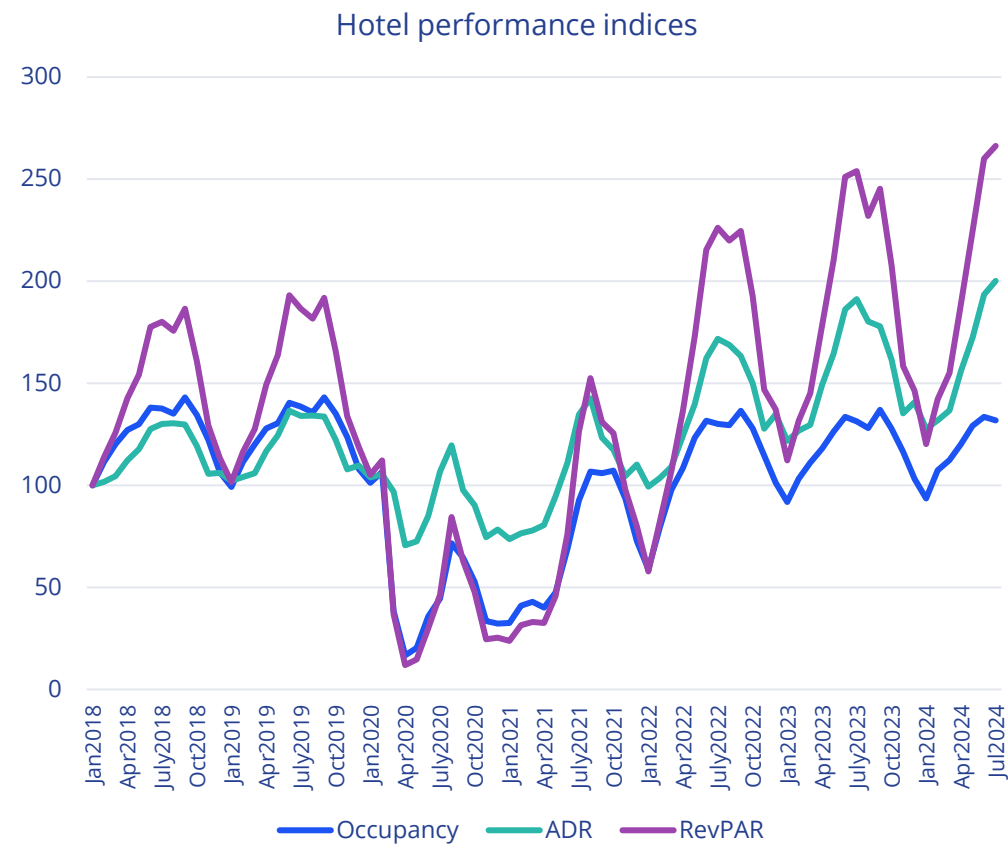
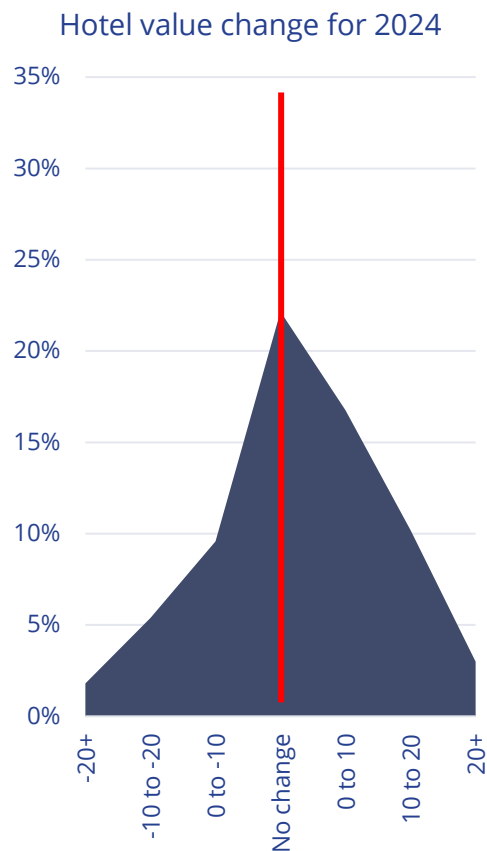
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Future factors



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What do investors want?

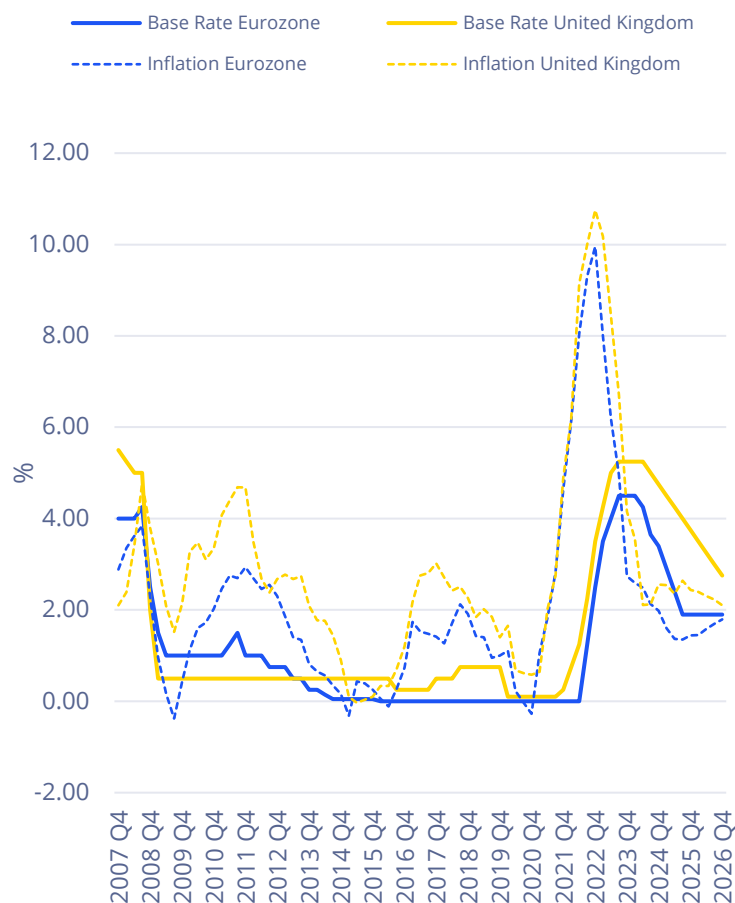


- **Hotels was the only sector where the consensus view by investors was positive:** that there would be more upside to capital values than downside
- Value upside has proven to be driven by income growth, via expanding occupancy and higher RevPAR (11%+).
- Lower ADR growth rate (4.6% y/y) is healthier for the market, and also contributes to lower rates of inflation

EMEA: Rates & yield/cap rate spreads

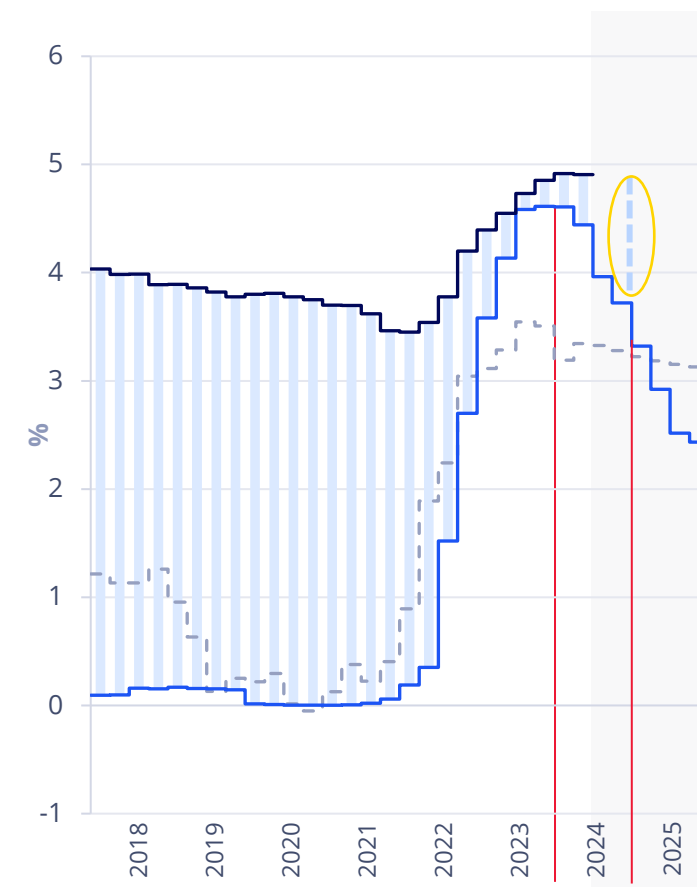
Real estate yield spreads improving - 2025/2026 to support bigger market recovery

Inflation & interest rates: forecast to 2026



- Shifts in interest rates and inflation remain the key drivers of market stability – move in the right direction
- Unusually, the Fed has been behind other major central banks. Rate cuts in the US expected to fuel further activity
- **2025 will see a much greater spread to yields emerge**, opening up more of the market to buyers and vendors as valuations adjust

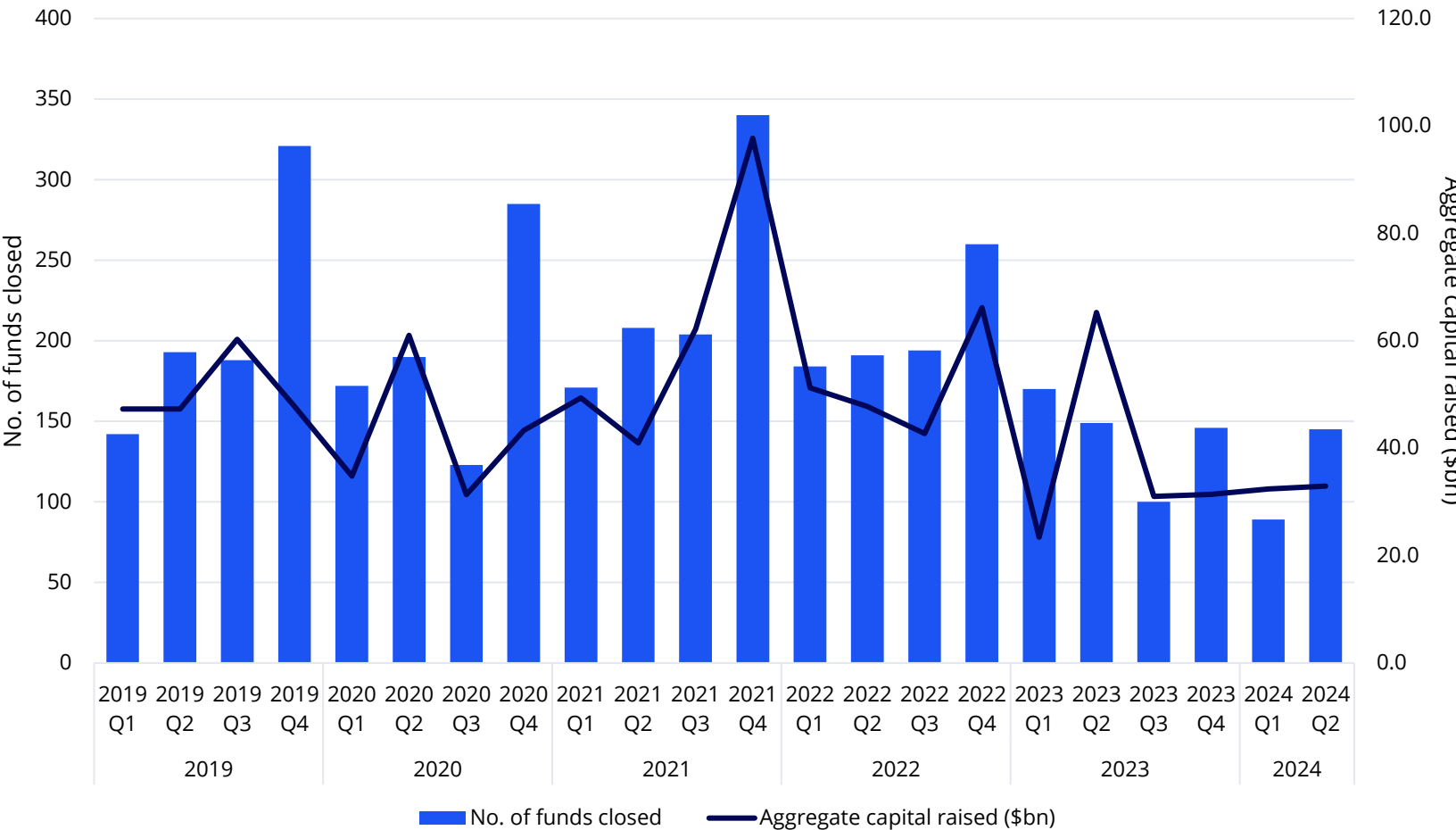
Yield spreads: forecast to end-2025



Spread
 Net initial yield/cap rate
 Central bank policy rate (blend)
 10yr government bond yield (blend)

Global CRE fund-raising: favours hotels

Global CRE fund-raising bottomed out at end 2023; slowly recovering in 2024



- Q2 2024 fund closings /capital raised at 12-mth high (+\$0.6bn)
- Core fund-raising allocation up to 16% vs 5yr avg of 10%
- Diversified sector strategies typically dominate (50%)...but none to date, nor for offices (7% avg)
- **Hotels 30% of fund-raising, Residential 19%, Industrial 40%**

Source: Colliers, Preqin

Summary points



Supply:demand fundamentals support occupancy and RevPAR growth



Rate cutting regime will support improved pricing



Fundraising expansion will drive strong investor demand



Luxury/experience driven demand key to investors choice



Capacity for M&A and strategic partnerships



Conversions and brown-to-green offer further opportunities

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Thank you!

Larissa Esser – Senior Advisor
FHS World 2024

