



# Beyond the peak: what the numbers say about the next chapter in hospitality

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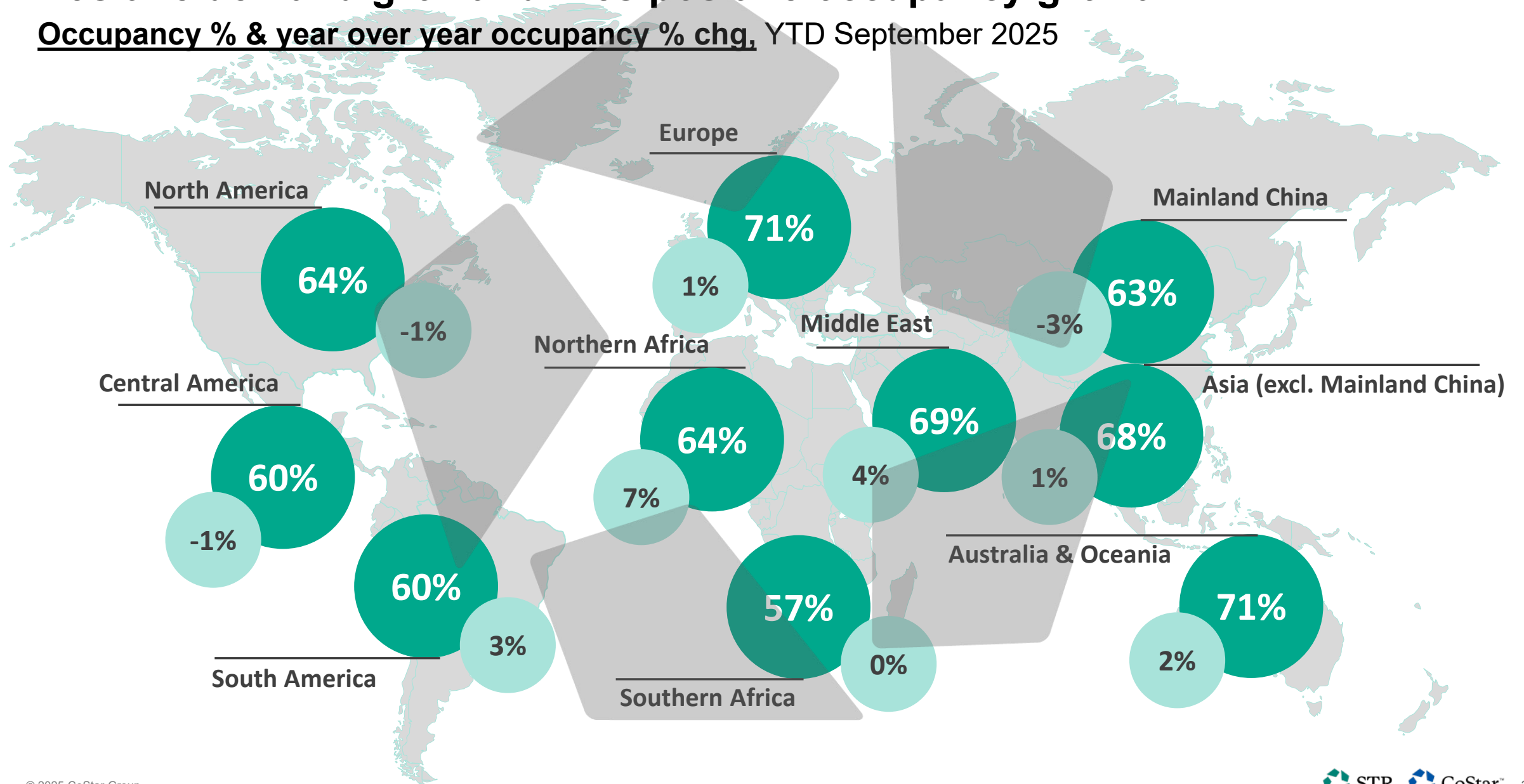




# Getting to grips with the Global hotel landscape

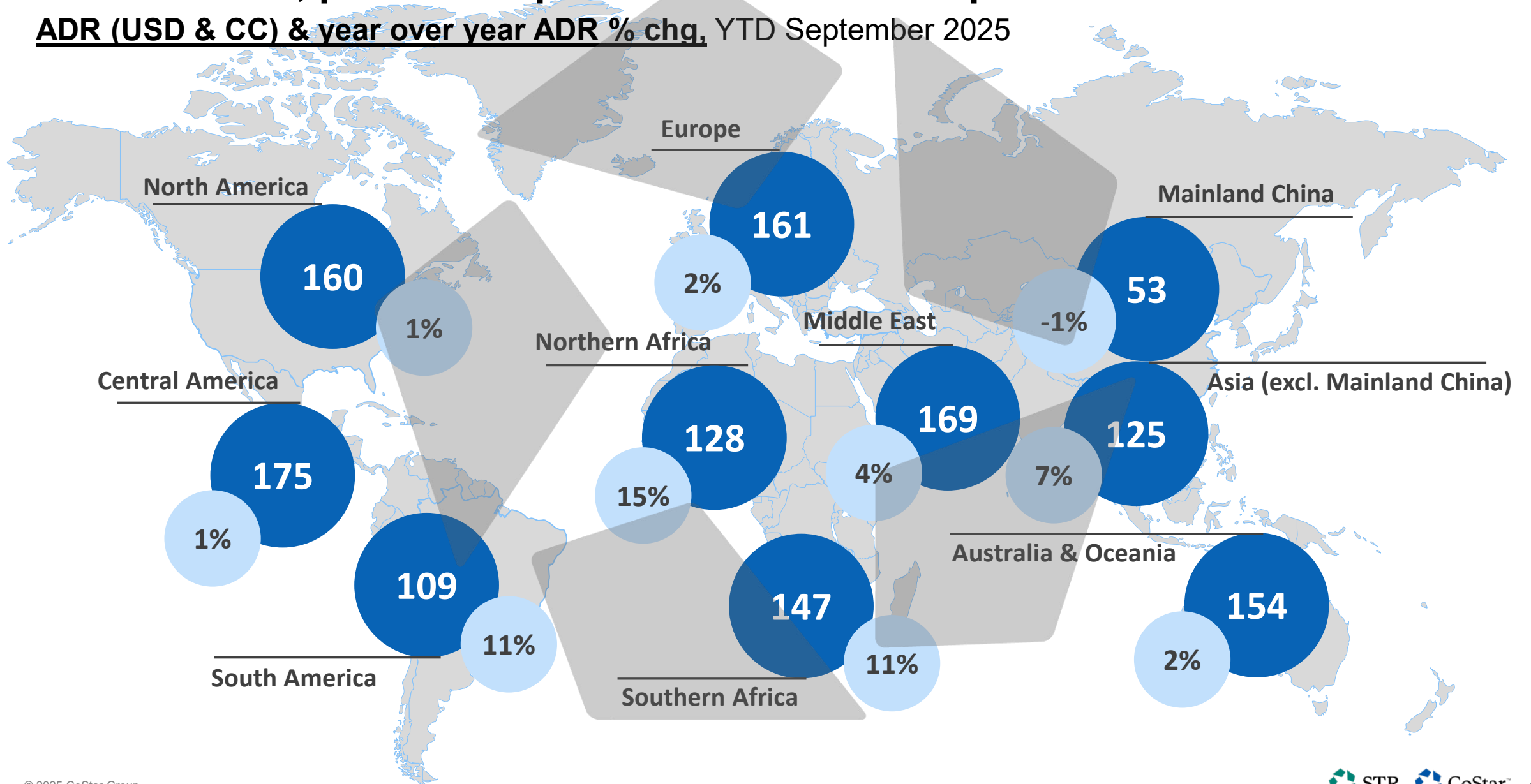
# Positive demand growth drives positive occupancy growth

Occupancy % & year over year occupancy % chg, YTD September 2025



# Which in turn, provides a platform for ADR to expand

ADR (USD & CC) & year over year ADR % chg., YTD September 2025

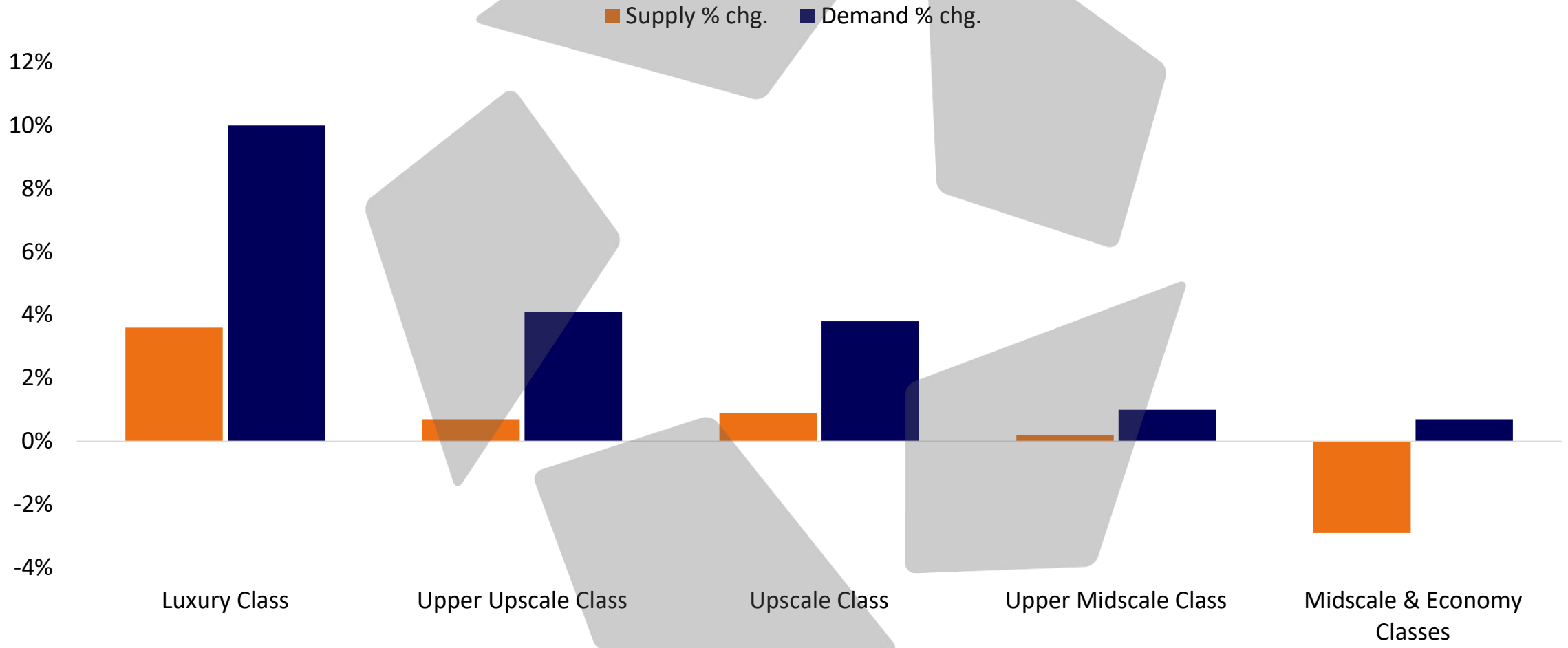




**The GCC: supply + demand  
= Growth**

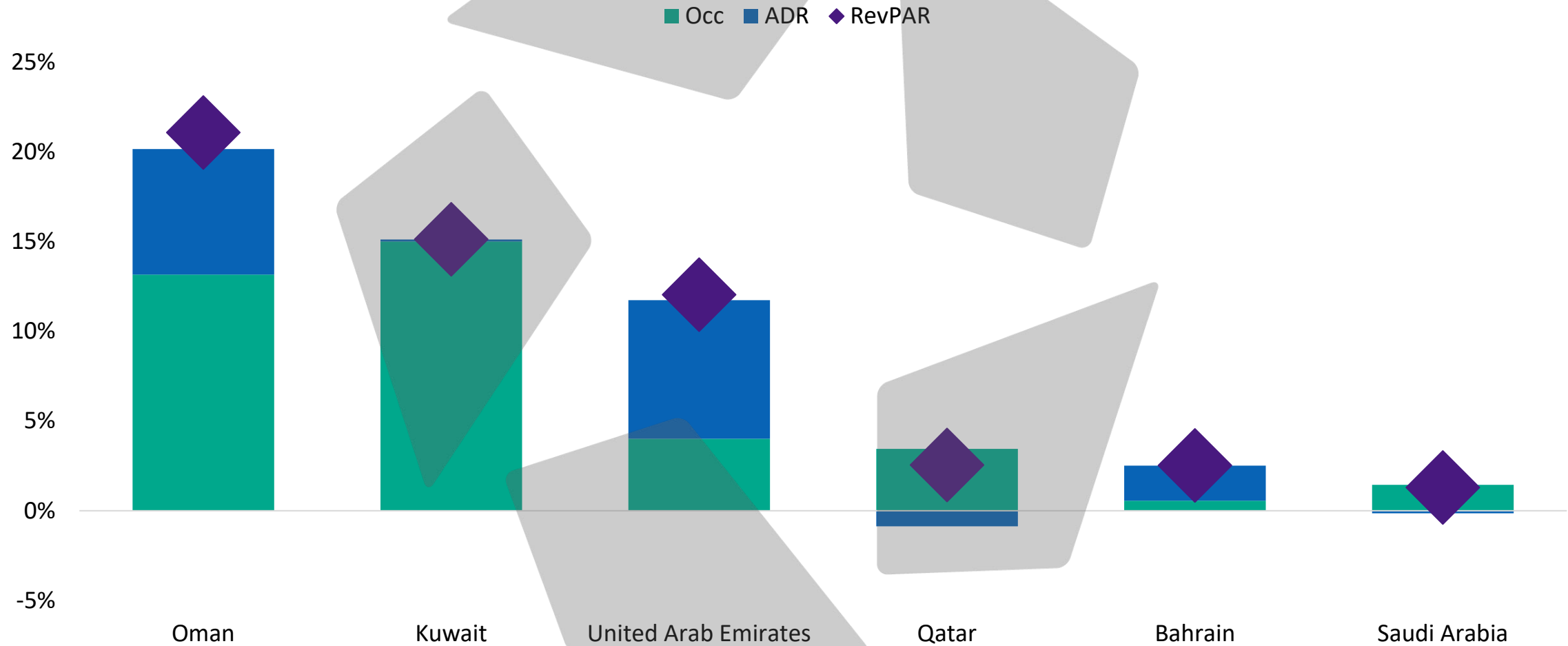
# Slower supply growth in 2025 has helped demand growth across the classes

GCC supply and demand % chg. YoY, YTD September 2025



# RevPAR growth across the GCC, with Oman, Kuwait & the UAE in double digits

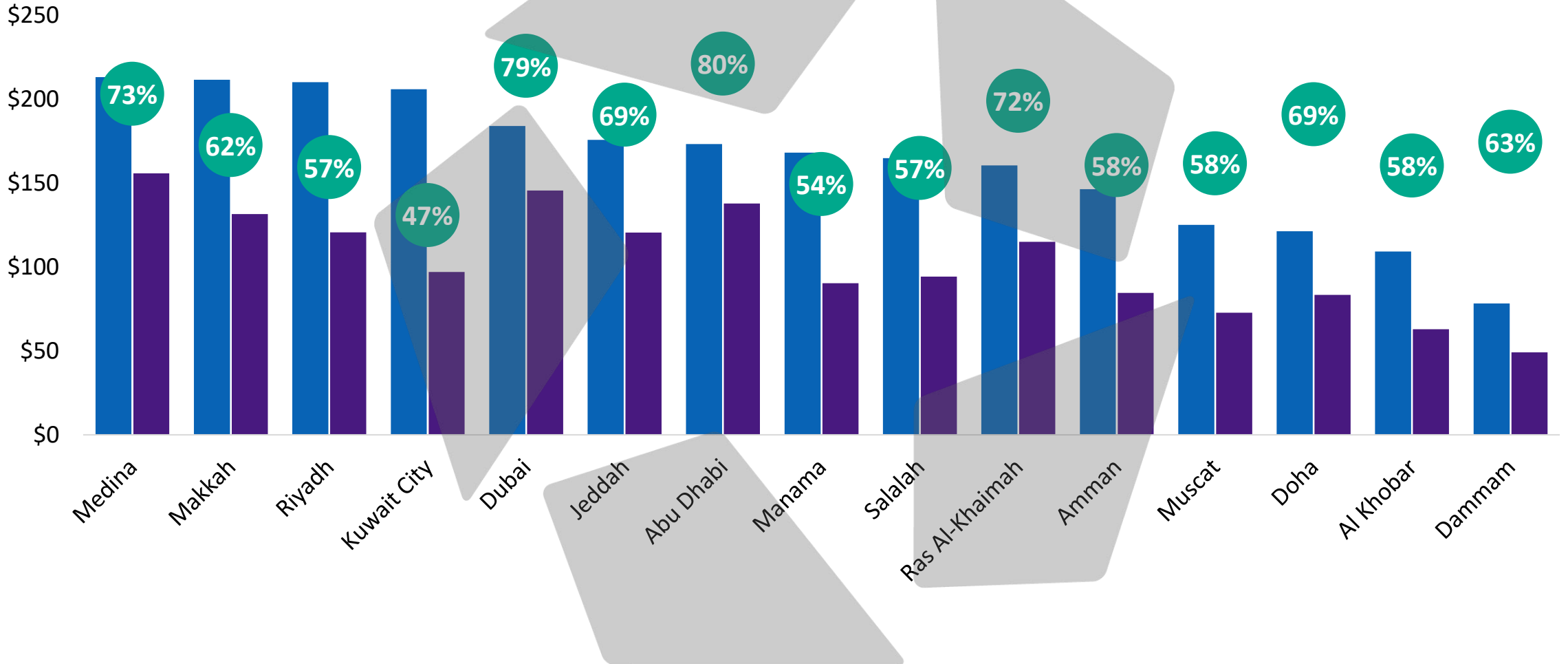
GCC KPI's (local currency) % chg. YoY, YTD September 2025



# KSA takes the top 3 ADR spots with less than \$3 difference between each city

GCC key markets, actual occupancy %, ADR & RevPAR (USD currency), YTD September 2025

ADR RevPAR OCC



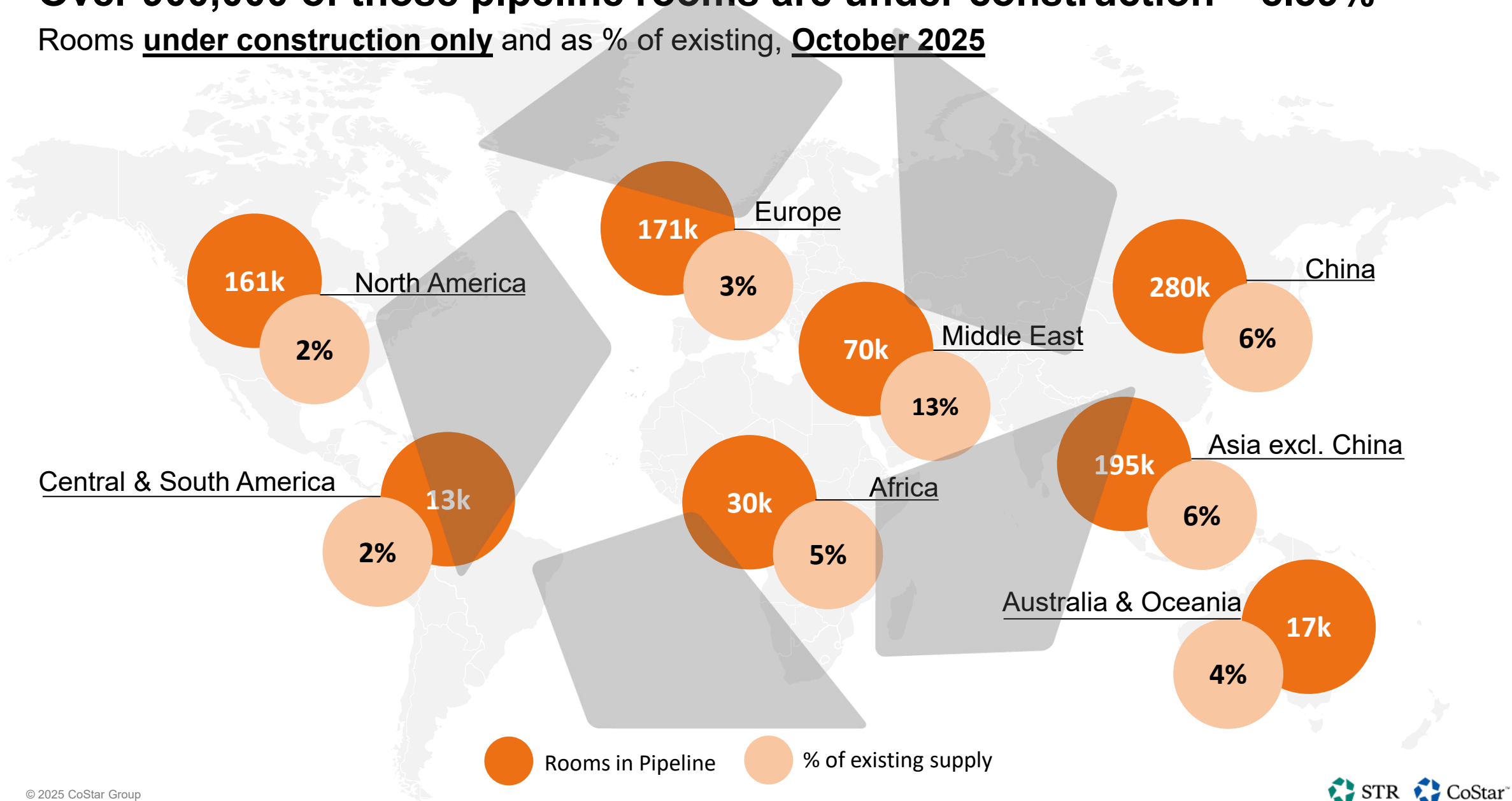


**What does the future hold?**



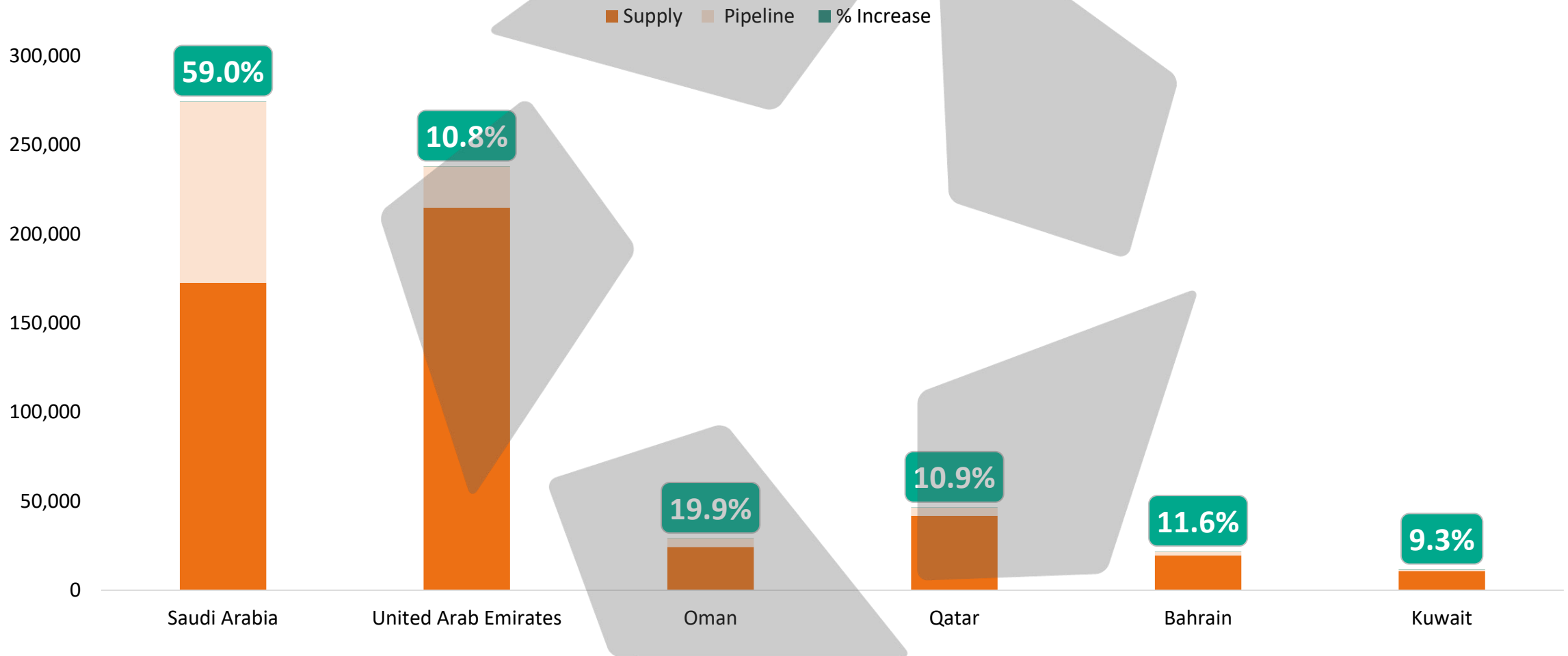
# Over 900,000 of those pipeline rooms are under construction – c.39%

Rooms under construction only and as % of existing, October 2025



# Unsurprisingly Saudi Arabia is leading the way with new pipeline in the GCC

GCC Countries pipeline, No. of Rooms as at October 2025





**Thank You!**

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