



Branded residences globally



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Branded residences globally



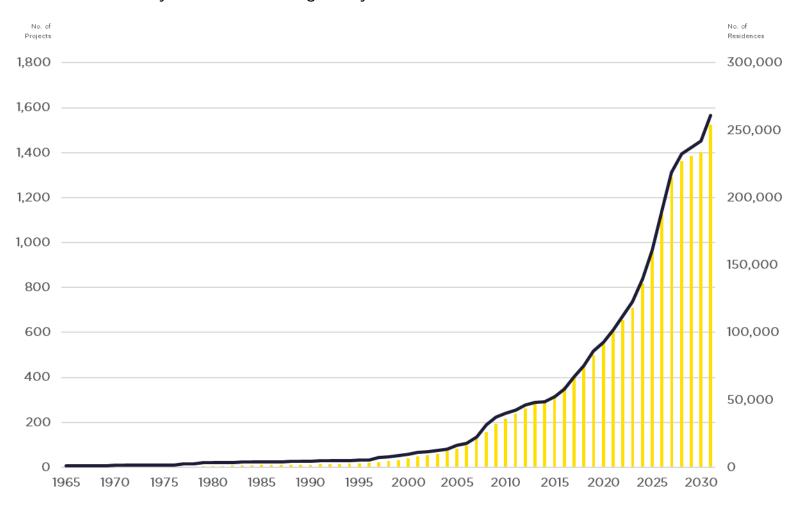
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Tremendous **growth** globally...

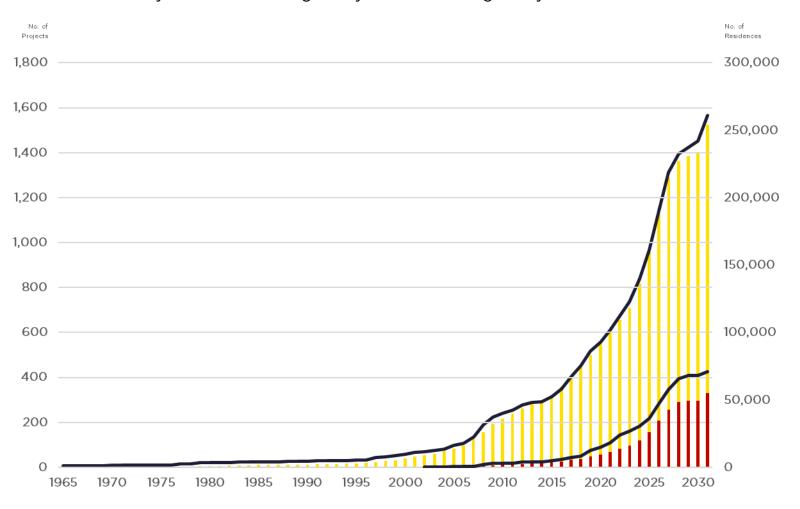
Forecast growth is in line with historical trends and in the past decade, branded residences have increased by more than 180% globally...





... and even more so **regionally**...

Forecast growth is in line with historical trends and in the past decade, branded residences have increased by more than 180% globally... and 600% regionally...





Regional activity is concentrated in 1 country



The Middle East and Africa region has increased the fastest in the last decade by 600% and it exhibits the strongest growth over the forecast period until 2031 of more than 270%.

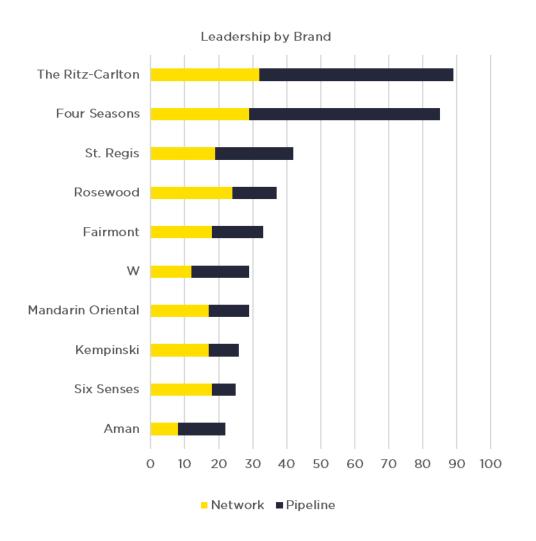




Brand is king...

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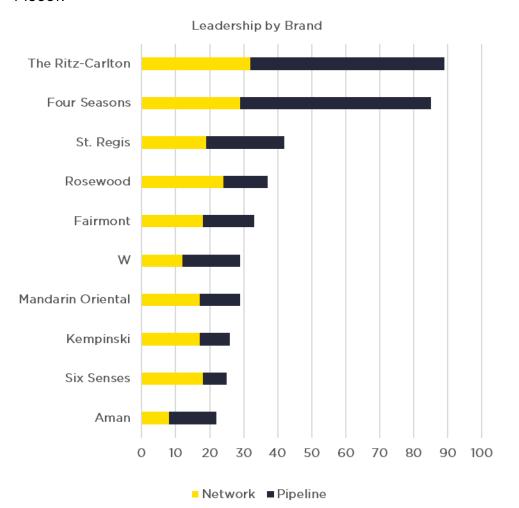
The Ritz-Carlton has become the leader with 89 projects...

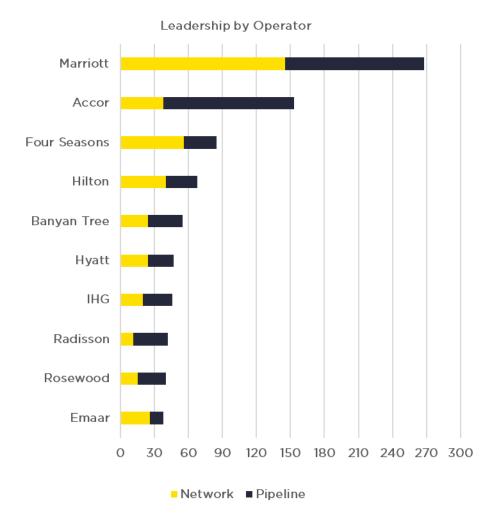


Brand is king... but **Operators** are key...



The Ritz-Carlton has become the leader with 89 projects... and Marriott remains the leader as an operator with 75% more projects than Accor.

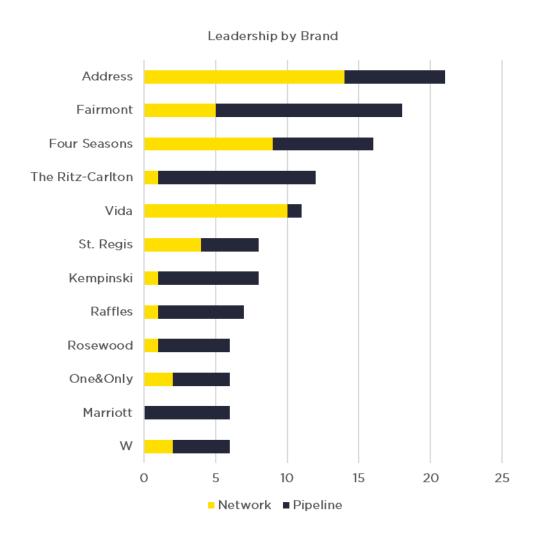




... and what about the **Middle East and Africa**?



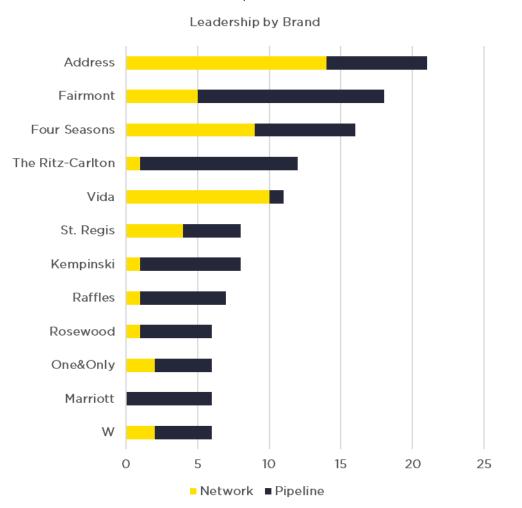
The landscape changes rather dramatically if the region is examined more closely... as the Address claims its leadership...

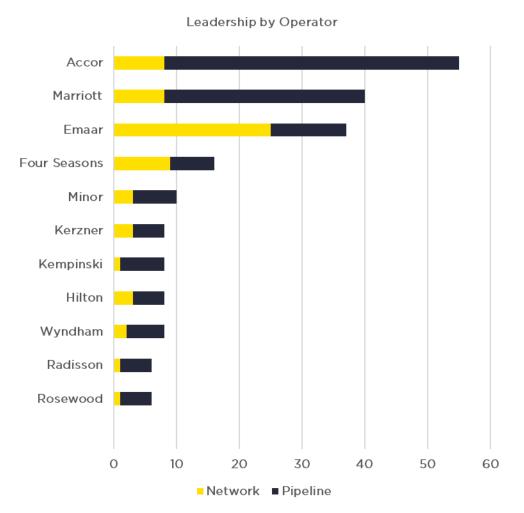


... and what about **Middle East and Africa**?



The landscape changes rather dramatically if the region is examined more closely... as the Address claims its leadership... and Accor takes the lead as the most active operator.



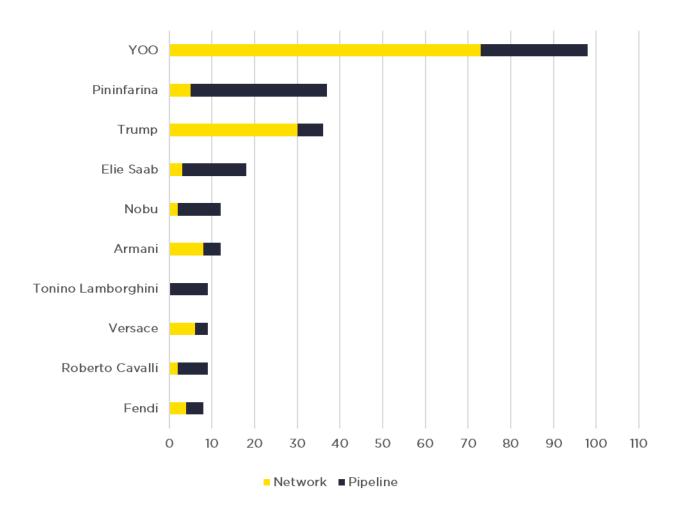




Where are **non-hotel brands**?



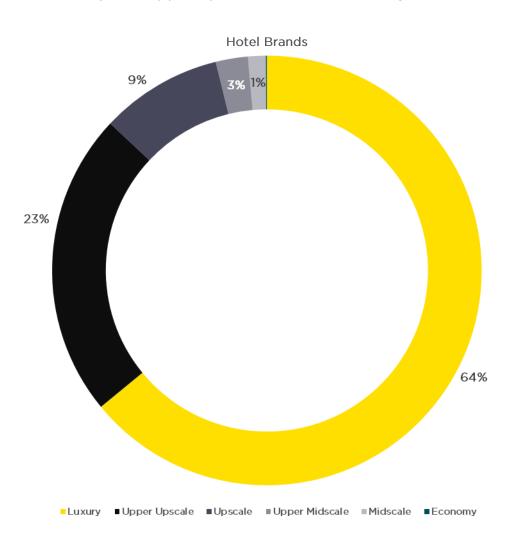
YOO remains the leader in the *non-hotel* branded space to a considerable extent with 98 projects.

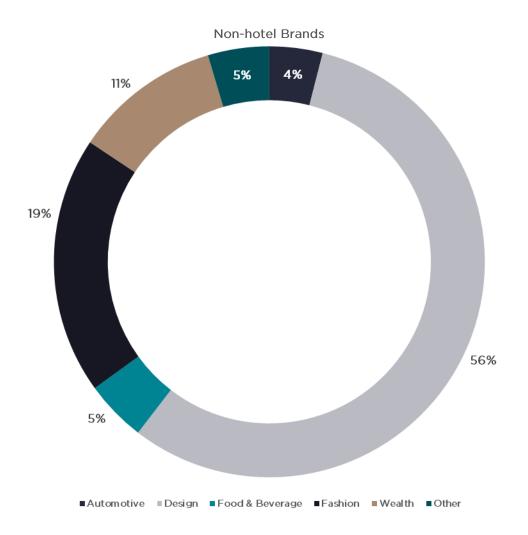


The industry continues **evolving** ...



The luxury and upper upscale brands, and design brands, are the dominant segments across hotel and non-hotel brands globally...

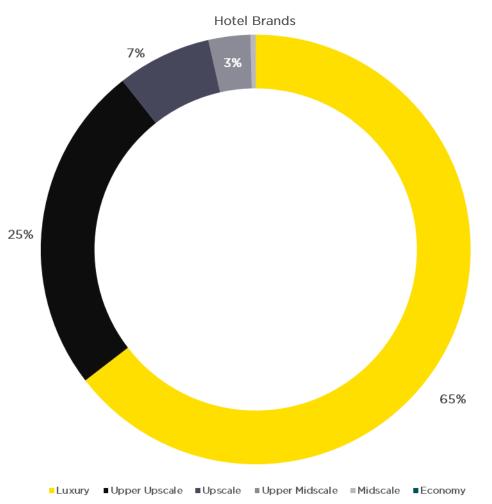


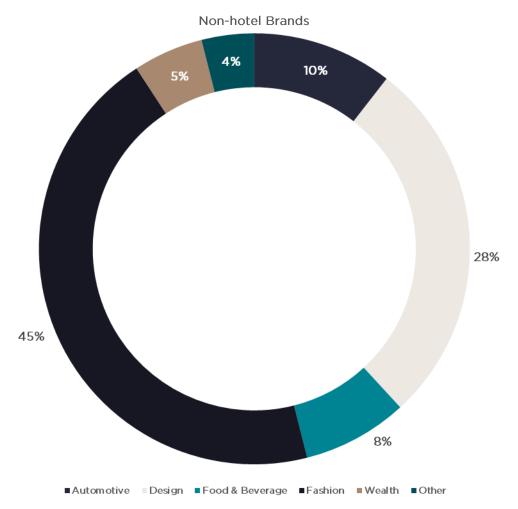


The industry is constantly **evolving**... even in **MEA**



The luxury and upper upscale brands, and fashion brands, are the dominant segments across hotel and non-hotel brands globally... which is true in Asia Pacific, but segments are constantly evolving.

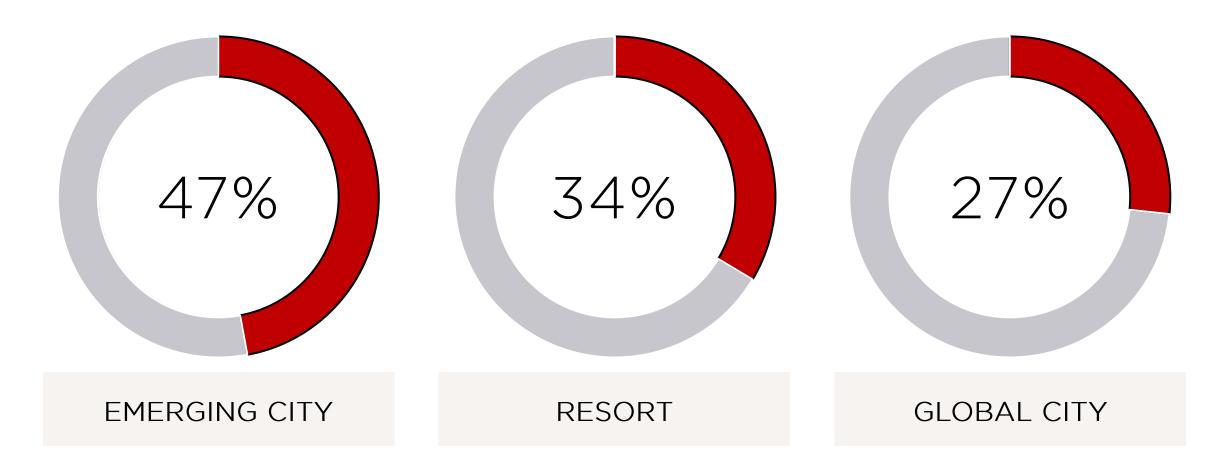




Value proposition



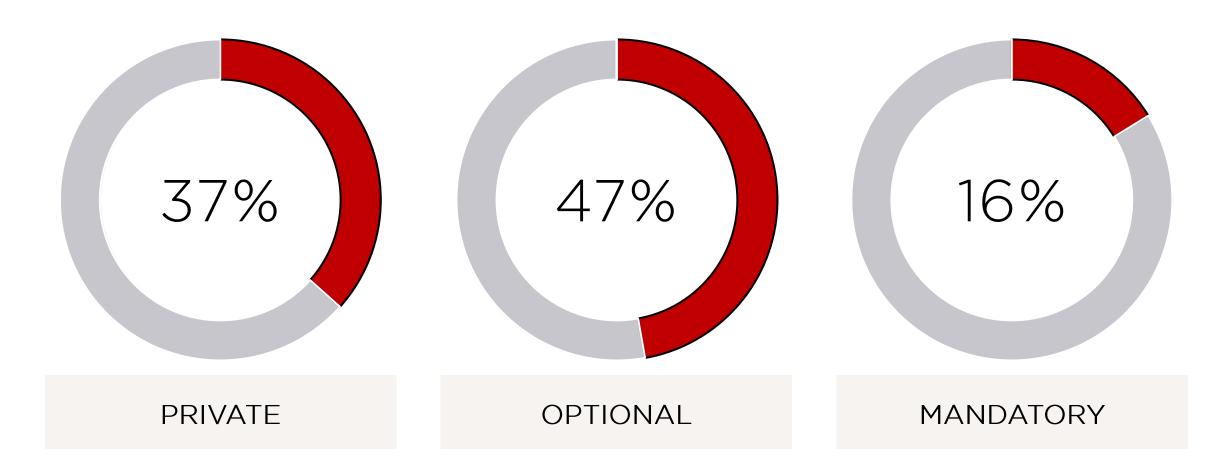
The most tangible value proposition directly associated with branded residences that captures the attention of developers is the **premium** that the brand commands.



Global <mark>rental</mark> programs...



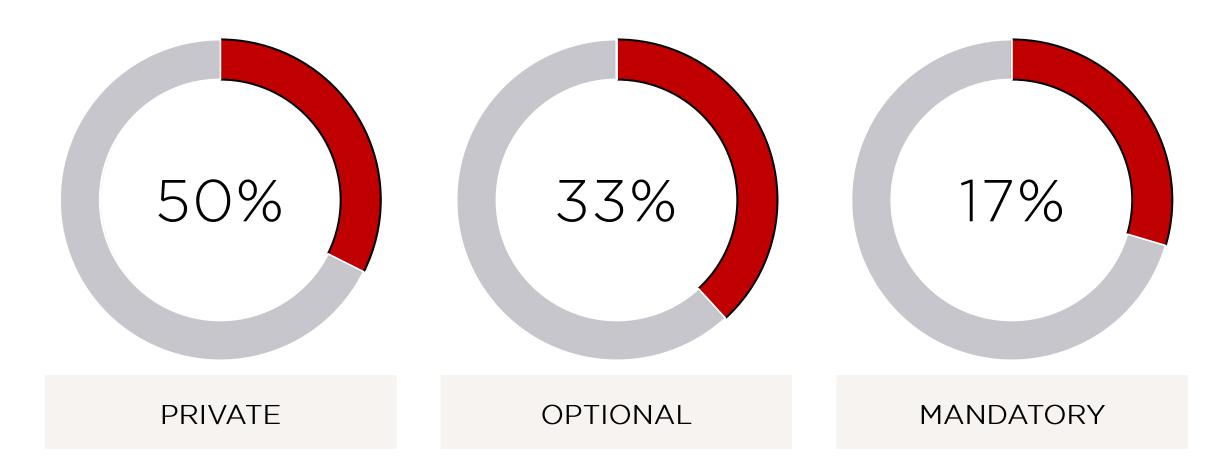
Among the features that make branded residences attractive to buyers is the rental program offered by developers and their hotel-brand partners...



Global **rental** programs... compared to **MEA**



Among the features that make branded residences attractive to buyers is the rental program offered by developers and their hotel-brand partners... and they differ across regions especially for Asia Pacific.



Branded residence **headlines**



Around the world branded residences attract much attention and are reported in headlines that reinforce how successful such developments can be when they are structured correctly.

USD 100 MILLION



MIAMI





LONDON

USD 112 MILLION



DUBAI

USD 140 MILLION



TOKYO

Observing **trends**



The setting for branded residences remains largely unchanged, as does the structure of such developments, but the real estate industry is being revolutionised by change and no sector is immune.



CHANGING BUYER PROFILES

U/HNWI Profile

Priorities

Chain Scale Evolution

Brand Segment



SUSTAINABILITY

Building Materials

Energy Consumption

Certification & Legislation



DESIGN & TECHNOLOGY

Smart Technology

Convenience

Virtual Reality

Building Management

Bedroom vs. Bathroom

Home Office



HEALTH & WELLNESS

Personalized Fitness

Outdoor Spaces

Sleep Quality

Air Quality

Anti-bacterial

Water Filtration



Our **expertise**



Market Feasibility Studies

- Site & market analysis
- Benchmarking & case study analysis
- Programming & recommendations
- Financial forecasting & appraisal

Brand **Premium** Studies

- Branded versus non-branded
- Hotel branded versus non-hotel
- Hotel branded versus hotel

Brand Contract Negotiation

- Brand evaluation, and selection
- Commercial term negotiations

Market Intelligence

- Trends in design, technology, sustainability, amenities, services, etc.
- Competitor benchmarking and market share evaluation

Operational Advisory

- Hotel mixed-use integration / operational and commercial efficiency
- Rental program structures
- HOA budgets

- Definitive agreement negotiations
- Contract review & vulnerability assessment

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Thank you



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