

Beyond the Whistle: The FIFA World Cup 2034's Ripple Effect on the Saudi Hospitality Sector

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Agenda



01	Important for Saudi?
04	Qatar World Cup: Case Study
07	Summary of key points

02	Overview of Saudi
	Winning the FIFA
	World Cup 2034 Bid

05	Saudi Hospitality
	Sector
	Transformation

03	FIFA Accommodation
	Requirements

Key Challenges To
Monitor

More Than a Match: Sports as a Catalyst for Change



Economic Diversification

1.As part of Saudi Vision 2030, the country is looking to diversify its economy beyond oil. Sports, especially major events, can contribute significantly to tourism and economic growth.

Tourism & Infrastructure Growth



Major sports events attract international visitors, encouraging tourism & justifying investment in infrastructure like transportation, hotels & stadiums.

Social Development



3. Sports promote health, well-being, and social cohesion among the population, aligning with the government's goals for societal development.

Youth Engagement

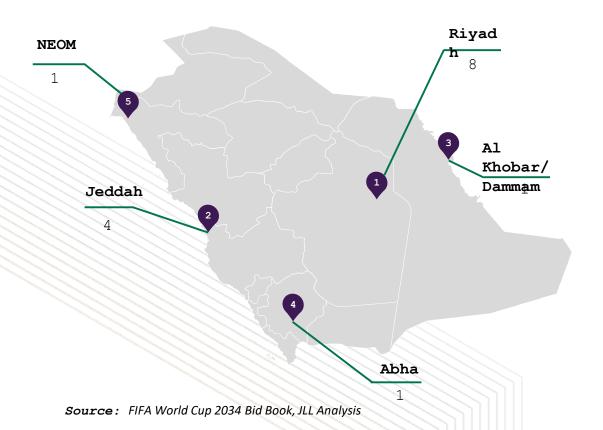


With a large young population, sports provide an avenue for engagement, entertainment, and potential career opportunities.

A Historical Win: Kingdom to Host FIFA World Cup 2034



On October 31, 2023, FIFA confirmed that Saudi Arabia would host the 2034 World Cup.



Stadiums & Infrastructure

15 Stadiums Across 5 Cities



Riyadh, Jeddah, Al Khobar, Abha, and NEOM, featuring a mix of existing venues, stadiums under construction, and new builds.

The King Salman International Stadium in Riyadh, with a capacity of 92,000, is slated to host the opening and final matches.



Fan Experience

Plans include two FIFA Fan Festival™ sites in each host city, aiming to provide immersive experiences for attendees.

The Winning Formula: How Saudi Secured the 2034 FIFA World Cup





Hospitality & Accommodation

Hotel Expansion

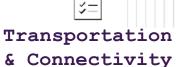
The bid outlines
the construction
of over 185,000
additional hotel
rooms to
accommodate the
influx of
visitors, aligning
with the Kingdom's
Vision 2030 goals.

Vision 2030 Vision & Legacy

Hosting the World
Cup is a strategic
move to diversify
Saudi Arabia's
economy beyond
oil, promoting
tourism, and
enhancing its
global image.

Cultural Showcase

The bid showcases
Saudi culture and
hospitality,
aiming to leave a
lasting legacy and



Infrastructure Development

Significant
investments are
planned for
transportation
infrastructure,
including the
expansion of
airports and the
development of new
cities like NEOM,
to ensure seamless
connectivity for
fans and teams.



Evaluation &
Selection
Highest Evaluation
Score

FIFA awarded
Saudi Arabia's bid
an evaluation
score of 419.8 out
of 500, the
highest in the
tournament's
history,
reflecting the
comprehensive
planning and
commitment
demonstrated in
the bid.

Source: FIFA World Cup 2034 Bid Book, JLL Analysis

inspire future generations.

Room for the World: FIFA's City-by-City Accommodation Mandate





Accommodation Groups

FIFA HQ, Teams, VIP, Media & others



15,000+ Hotel Keys per City

From luxury 5-star to budget options



Brand Flexibility

Licensed by Ministry; local or global brands

Takeawavs

Each hosting city must offer a mix of 5-star and below to ensure options across all segments from luxury to budget.

Approximate each city should offer about 15,000 keys, for FIFA constituent group accommodation and the remining supply should be sufficient to accommodate fans.

The lack of specific branding requirements in the proposal, provided that units are licensed and classified by the Saudi Ministry of Tourism, allows investors to consider local and international brands, potentially broadening the range of hospitality options.

Source: FIFA World Cup 2034 Bid Book, JLL Analysis





Hotel Star Rating	Total Number of Keys	Occupancy Levels	ADR (in \$)	RevPAR (in \$)
5 Star	17,408	54%	283	152
4 Star	6 , 927	61%	108	66
3 Star	3,186	77%	90	66
*Others	10,018	54%	169	91

Key Lessons Learned

Hospitality Expansion

Qatar increased hotel supply by over 30,000 rooms to meet demand

Infrastructure

Delivery

Over \$220
billion invested
 across
 transport,
 stadiums, and
 urban

development

Source: Qatar Tourism's 2022 Annual Tourism Report, JLL Analysis

Qatar 2022 Unpacked: Hospitality Lessons from the World Stage(2/2)



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International Tourism Arrivals

Tourism Receipts International

> Tourist Arrivals

2021 (Prior Event)	2022 (World Cup)	2023 (Post Event)
0.61M	2.56 M	4.05 M
4.3 B	7.3 В	8.8 B
July - November (5	May - November (7	April - November (8

Hospitality

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Tourism Impact

Over 1.4m visitors during the tournament month, while continued growth reaching 4.05m in 2023

Legacy Planning

Stadiums are converted into community facilities and tourism assets post-event

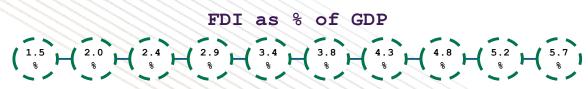
Source: Qatar Tourism's 2022 Annual Tourism Report, JLL

Analysis



1. Investment Momentum: Driving Hospitality Growth through FDIs

SAR (in Billion) 388 SAR (in Billion) 140 176 217 176 227 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030



Source: Saudi Arabia Foreign Direct Investment Report January 2024

The Saudi vision 2023 aims to achieve a historical record in FDI inflows to reach SAR 388 billion by 2030

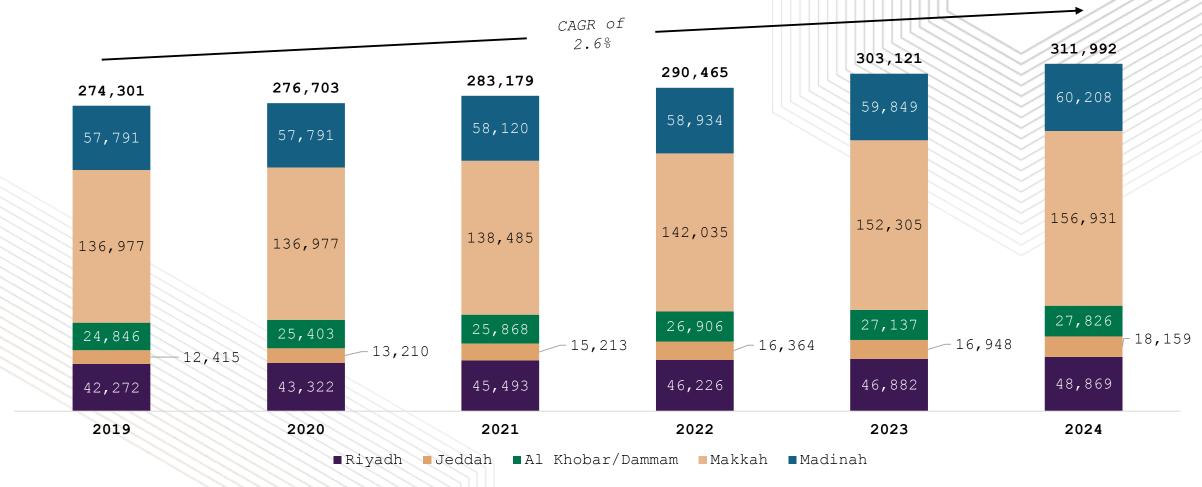
The Vision also sets the goal of increasing foreign direct investment (FDI) to 5.7% of nation GDP

The private sector's contribution from 40% to 65% of GDP and for the Kingdom to be among the 15 largest economies in the world by 2030

Accommodation & food services has achieved SAR 617 billion in 2022



2. Hospitality in Motion: Steady Growth Across the Kingdom



Source: JLL Data & Analysis



3. Brand Horizons: Saudi's Expanding Hospitality Portfolio





4. Talent-Driven Transformation: Upskilling for World-Class Sector

Ongoing initiative since 2019: Tourism Pioneers Program by

- Accor KSA
 National Talent
 Development
 Initiative
- Marriott Tahseen Program
- Tourist Via
 Announcement
- Marriott Virtual Academy & Development Center
- Riyadh School of Tourism & Hospitality
- Hilton with Technical & Vocational Training Corporation
- Accor Academy in
- Marriott Future Leaders Program
- Hilton & Ecole Hôtelière de Lausanne (EHL) training program
- Executive
 Master's Program
 in Tourism &
 Hospitality by
 Ministry of
 Tourism
- Accor Saudization
 Graduate
- Women in
 Hospitality
 Leadership by
 Hilton
- UNWTO Regional

- Tamayyaz Program by Accor

2019

- Dakar Rally2020 Announcement
- WWE (Since 2018)
 Announcement

2020

- Asia Games 2034 Announcement
- Formula 1 2021 Announcement

2021

- Asian Beach
Olympic Games
2025 Announcement

2022

- Asia Winter Games 2029 Announcement 2023

2024

- Asia Cup 2027
 Announcement
- Next Gen ATP Finals Announcement (2023,2027)
- Expo 2030 Announcement
- World FIFA Cup 2034 Announcement

Source: JLL Data & Analysis







Global Economic Volatility

Potential impact on foreign investment flows and construction costs.



Project Timelines

Delivering stadiums, hotels, and transportation infrastructure on schedule.



Sustainable Operations and ESG Compliance

Increasing pressure to align hospitality development with environmental, social, and governance standards can add complexity and cost.







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Saudi Arabia's
hosting of FIFA 2034
is a
transformational
milestone for the
hospitality sector

Massive
infrastructure
investments are
underway across
stadiums, hotels,
transportation and
infrastructure

Significant

opportunities exist

for investors across

hospitality, real

estate, and

entertainment

sectors

Saudi Arabia is positioning itself as a global sports and tourism hub



