COULD HOTEL F&B SET A WORLD FIRST BY DOMINATING THE MID SECTOR DINING MARKET IN THE KINGDOM?

Luxury, F&B, and Experiential Hospitality

Moderator



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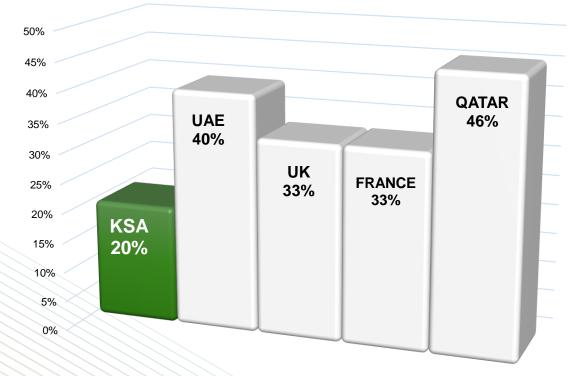
THE RIDDLE OF RIYADH'S MISSING MIDDLE



FULL SERVICE RESTAURANT SECTOR - GCC VS EUROPE

COUNTRY COMPARISONS

% full service restaurants vs. total F&B venues (value)





KSA full service restaurants:

- Two thirds of UK & France
- half of UAE & Qatar



THE MID-SECTOR GAP

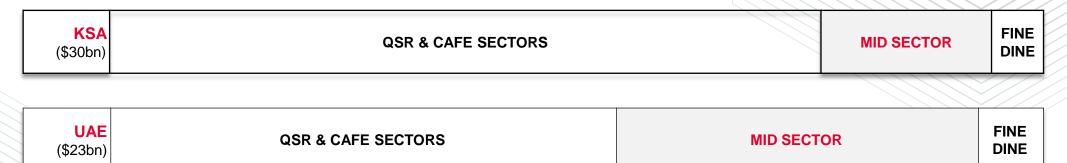
RESTAURANT SECTORS - THE RIDDLE OF THE MIDDLE

KSA vs UAE



Comparing KSA mid sector* with UAE (market value)

* average check of \$25-50 per person



Source; various

QSR = Quick Service Restaurants

Mid market sector in UAE has 2x market share vs KSA **RESTAURANT SECTORS - THE RIDDLE OF THE MIDDLE**

WHAT IF WE STEAL MARKET SHARE FROM QSR's?



for every 1% = \$238 million

Growing KSA mid-sector market

KSA (\$30bn)

QSR & CAFE SECTOR

MID SECTOR

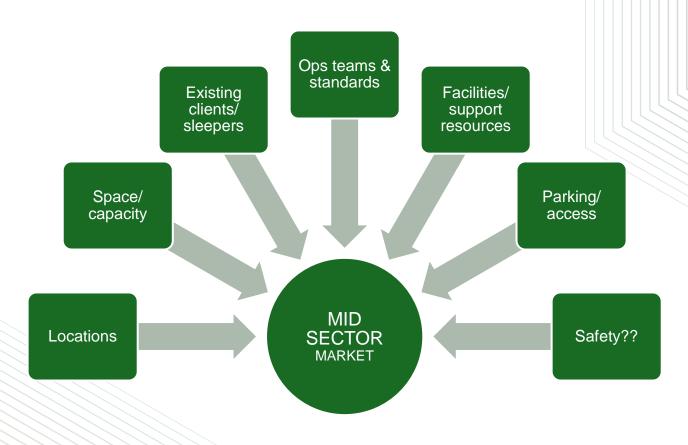
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HOTELS ARE IDEALLY PLACED.....

*HOTELS - IDEALLY PLACED TO CAPTURE MID SECTOR F&B





^{* 3-4} star hotels?





Hotels can reassert their relevance in F&B

Built-in advantages;

- (Effectively) no rent
- On-site parking
- Captive audiences
- Better working conditions and opportunities



We have seen the demand, the space is open and hotels are in a prime position to fill it.